GOVERNMENT NOTICES • GOEWERMENTSKENNISGEWINGS

DEPARTMENT OF EMPLOYMENT AND LABOUR

15 April 2025

REPEAL OF EMPLOYMENT EQUITY REGULATIONS, 2014

I, **Nomakhosazana Meth**, Minister of Employment and Labour, in terms of Section 55(1) of the Employment Equity Act, 1998 (Act No. 55 of 1998 as amended), and on the advice of the Commission for Employment Equity, hereby repeal the Regulations made in terms of the Employment Equity Act, 55 of 1998, published under Government Notice No. 37873 of 1 August 2014. This Notice will be effective from the date of publication.

MS. NOMAKHOSAZANA METH, MP MINISTER OF EMPLOYMENT AND LABOUR

DATE: 10 April 2025

DEPARTMENT OF EMPLOYMENT AND LABOUR

EMPLOYMENT EQUITY REGULATIONS, 2025

I, **Nomakhosazana Meth**, Minister of Employment and Labour, hereby under section 55(1) of the Employment Equity Act, 1998 (Act 55 of 1998 as amended), and on the advice of the Commission for Employment Equity, publish the Employment Equity Regulations in the Schedule, which regulations will be effective from the date of publication.

MS. NOMAKHOSAZANA METH, MP MINISTER OF EMPLOYMENT AND LABOUR

DATE: 10 April 2025

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No. 52515 5

1. **Definitions**

In these Regulations, any word or expression to which a meaning has been assigned in the Act has the meaning so assigned and, unless the context indicates otherwise.

"Department" means the Department of Employment and Labour;

"EAP" means Economically Active Population;

"EE Plan" means the Employment Equity Plan as contemplated in section 20 of the Act;

"Labour Relations Act" means the Labour Relations Act, 1995 (Act No. 66 of 1995), as amended;

"listed ground" means a ground listed in terms of section 6(1) of the Act;

"National Minimum Wage Commission" means the National Minimum Wage Commission as established in terms of the National Minimum Wage Act, 2018 (Act No. 9 of 2018), as amended;

"regional demographics" means the Provincial Economically Active Population;

"temporary employees" means employees who are employed for less than three months;

"the Act" means the Employment Equity Act, 1998 (Act No. 55 of 1998), as amended; and

"work of equal value" includes work that is the same, substantially the same or of the same value as other work, as contemplated in regulation 4 of these Regulations.

EQUAL PAY FOR WORK OF EQUAL VALUE

2. Equal Pay for Work of Equal Value Criteria

These Regulations are published to prescribe the criteria and methodology for assessing work of equal value contemplated in section 6(4) of the Act.

3. Eliminating unfair discrimination

- (1) An employer must, in order to eliminate unfair discrimination, take steps to eliminate differences in terms and conditions of employment, including remuneration of employees who perform work of equal value if those differences are directly or indirectly based on a listed ground or any arbitrary ground that is prohibited by section 6(1) of the Act.
- (2) Without limiting sub-regulation (1), an employer must ensure that employees are not paid different remuneration for work of equal value based on race, gender or disability.

4. Meaning of work of equal value

For the purposes of these Regulations, the work performed by an employee -

- (1) is the same as the work of another employee of the same employer, if their work is identical or interchangeable;
- (2) is substantially the same as the work of another employee employed by that employer, if the work performed by the employees is sufficiently similar that they can reasonably be considered to be performing the same job, even if their work is not identical or interchangeable;

(3) is of the same value as the work of another employee of the same employer in a different job, if their respective occupations are accorded the same value in accordance with regulations 5 to 7.

5. Methodology

When, applying section 6(4) of the Act –

- (1) it must first be established:
 - (a) whether the work concerned is of equal value in accordance with regulation 6; and
 - (b) whether there is a difference in terms and conditions of employment, including remuneration.
- (2) it must then be established whether any difference in terms of sub-regulation (1)(b) constitutes unfair discrimination, applying the provisions of section 11 of the Act.

6. Assessing whether work is of equal value

- (1) In considering whether work is of equal value, the relevant jobs must be objectively assessed, taking into account the following criteria:
 - (a) the responsibility demanded of the work, including responsibility for people, finances and material;
 - (b) the skills and qualifications, including prior learning and experience, required to perform the work, whether formal or informal;
 - (c) the physical, mental and emotional effort required to perform the work; and
 - (d) to the extent that it is relevant, the conditions under which work is performed, including the physical environment, psychological conditions, time when and geographic location where the work is performed.
- (2) In addition to the criteria specified in sub-regulation (1), any other factor indicating the value of the work may be taken into account in evaluating work, provided the employer shows that the factor is relevant to assessing the value of the work.
- (3) The assessment undertaken in terms of sub-regulations (1) and (2) must be conducted in a manner that is free from bias on grounds of race, gender, disability or on any other ground contemplated in section 6(1) of the Act.
- (4) Despite sub-regulations (1) and (2), an employer may justify the value assigned to an employee's work by reference to the classification of a relevant job in terms of a sectoral determination made by the Minister of Employment and Labour in terms of section 55 of the Basic Conditions of Employment Act, 1997 (Act No. 75 of 1997) which applies to the employer.

7. Factors justifying differentiation in terms and conditions of employment

- (1) If employees perform work that is of equal value, a difference in terms and conditions of employment, including remuneration, is not unfair discrimination if the difference is fair and rational and is based on any one or a combination of the following grounds:
 - (a) the individuals' respective seniority or length of service;

- (b) the individuals' respective qualifications, ability, competence or potential above the minimum acceptable levels required for the performance of the job;
- (c) the individuals' respective performance, quantity or quality of work, provided that employees are equally subject to the employer's performance evaluation system, that the performance evaluation system is consistently applied;
- (d) where an employee is demoted as a result of organisational restructuring or for any other legitimate reason without a reduction in pay and fixing the employee's salary at this level until the remuneration of employees in the same job category reaches this level;
- where an individual is employed temporarily in a position for purposes of gaining experience or training and as a result receives different remuneration or enjoys different terms and conditions of employment;
- (f) the existence of a shortage of relevant skill, or the market value in a particular job classification; and
- (g) any other relevant factor that is not unfairly discriminatory in terms of section 6(1) of the Act.
- (2) A differentiation in terms and conditions of employment based on one or more grounds listed in sub-regulation (1) will be fair and rational if it is established, in accordance with section 11 of the Act, that –
 - (a) its application is not biased against an employee or group of employees based on race, gender or disability or any other ground listed in section 6(1) of the Act; and
 - (b) it is applied in a proportionate manner.

DUTIES OF A DESIGNATED EMPLOYER

8. Collecting information and conducting an analysis

- (1) When a designated employer collects information contemplated in section 19 of the Act, the employer must request each employee in the workforce to complete a declaration using the **EEA1** form.
- (2) Where an employee refuses to complete the **EEA1** form or provides inaccurate information, the employer may establish the designation of an employee by using reliable historical and existing data, and persons with disabilities have the right not to declare their disability.
- (3) A designated employer must conduct an analysis as required by section 19 of the Act by reviewing its workforce profile and employment policies, practices, procedures and the working environment in order to identify employment barriers which adversely affect people from designated groups from being equitably represented across all occupational levels, and the outcome of the analysis must be reported using the **EEA12** template in these regulations.
- (4) A designated employer must refer to the relevant Codes of Good Practice issued in terms of section 54 of the Act as a guide when collecting information and conducting the analysis required by section 19 of the Act.
- (5) When a designated employer conducts the analysis required by section 19 of the Act, the employer may refer to
 - (a) **EEA8**, a guide on the applicable national and regional economically active population (EAP); and

- (b) **EEA9**, which contains a description of occupational levels.
- (6) A designated employer must record on the **EEA12** template whether it is using the national or regional EAP as a basis for conducting its analysis in terms of section 19 of the Act.

9. Duty to prepare and implement an Employment Equity Plan (EE Plan)

- Designated employers must prepare and implement an EE Plan for the period from 1 September 2025 until 31 August 2030.
- (2) Employers who become designated employers, after 1 April 2025, must prepare an EE Plan for the remainder of the period until 31 August 2030.
- (3) A designated employer must refer to the relevant Codes of Good Practice issued in terms of section 54 of the Act when preparing an EE Plan contemplated in section 20 of the Act.
- (4) The EE Plan must contain, at a minimum, all the elements contained in the **EEA13** template of these regulations.
- (5) When developing EE Plans and setting annual numerical targets in their workplaces in terms of Section 20(2) of the EEA, designated employers must take into account -
 - (a) their workforce profile,
 - (b) the relevant 5-year sectoral numerical targets; and
 - (c) the applicable EAP.
- (6) In addition to the factors listed in sub-regulation (5), a designated employer may take into account any of the following to the extent that they are consistent with the purpose of the Act
 - (a) the inherent requirements of a particular job;
 - (b) the pool of suitably qualified persons;
 - the formal qualifications, prior learning, relevant experience or capacity to acquire, within a reasonable time, the ability to do the job, as contemplated in sections 20(3) to (5) of the Act;
 - (d) the rate of turnover and natural attrition within the workplace; and
 - (e) recruitment and promotional trends within a workplace.
- (7) A designated employer must
 - (a) comply with the numerical targets set in terms of section 15A(3) for the economic sector in which they operate;
 - (b) refer to the Ministerial notice issued in terms of section 15A and **EEA17** to the regulations to determine the sector they operate in; and
 - (c) if it operates in more than one sector, apply the numerical targets for the sector in which the majority of their employees are engaged.
- (8) The 5-year sectoral numerical targets set in terms of section 15A(2) of the Act are key milestones towards achieving the equitable representation of the different designated groups

within the four upper occupational levels in an employer's workforce in relation to the demographics of the applicable EAP, and for persons with disabilities.

- (9) When determining their Annual EE targets towards achieving the 5-year sectoral numerical targets, a designated employer must set numerical targets for all designated groups in each of the four upper occupational levels in relation to the applicable sector targets and EAP, and for persons with disabilities.
- (10) A designated employer must avoid perpetuating the over-representation of any group if their representation exceeds the applicable EAP in a particular occupational level.
- (11) A designated employer that has exceeded the numerical target set for a particular designated group at an occupational level should continue to set targets that maintain compliance with the EAP.
- (12) Designated employers must set numerical goals and annual EE targets at the semi-skilled and unskilled occupational levels in their EE Plans in terms of Section 20(2) of the EEA, taking into account the applicable EAP.
- (13) Designated employers' compliance will be assessed against their annual targets set towards meeting the relevant 5-year sectoral numerical targets.
- (14) A designated employer will incur no penalty or any form of disadvantage if there are reasonable grounds to justify its failure to comply with any target, as contemplated by section 53(6)(b), read with section 42(4), of the Act.
- (15) A designated employer must retain their EE Plan for a period of five years after the expiry of the EE Plan.
- (16) A designated employer must refer to the **EEA9** in the regulations for guidance on how to differentiate between the various occupational levels.

10. Duty to report

- (1) A designated employer must submit a report to the Director-General in terms of section 21 of the Act annually–
 - (a) by hand delivery of a completed **EEA2** form as specified in regulation 10(2) together with the **EEA4** form in terms of regulation 12; or
 - (b) electronically by using the online reporting system available on the Department's website: **www.labour.gov.za**.
- (2) A designated employer that submits its report by hand must do so by delivering a completed EEA2 form and EEA4 form, which are signed by the Chief Executive Officer/ Accounting Officer of the employer-
 - (a) to the Head Office of the Department for assistance to immediately capture the report into the system and receive feedback; and
 - (b) in the period from 1 September until the first working day of October.
- (3) A designated employer may submit a report electronically using the online reporting EE System from 1 September until 15 January of the following year.

- (4) An employer that becomes a designated employer on or after the first working day of April is only required to submit its first report in the following reporting cycle.
- (5) A designated employer will not be assessed for compliance with its annual targets in the first report submitted after becoming a designated employer.
- (6) A designated employer may not be issued with a certificate in terms of section 53(2) of the Act unless it has submitted a compliant report in the preceding year.
- (7) A designated employer that is a holding company controlling more than one registered entity may choose to submit a consolidated report.
- (8) A designated employer that chooses to submit a consolidated report contemplated in subregulation 10(7) must–
 - have a consolidated Employment Equity Plan which is supported by individual Employment Equity Plans for each of the registered entities included in the consolidated report; and
 - (b) adopt a method of reporting that remains consistent for the duration of the plan.
- (9) The information contained in a report must be verified and authorised by-
 - (a) the chief executive officer; or
 - (b) in the case of an employer falling under the Public Finance Management Act, 1999 (Act No.1 of 1999) or the Municipal Finance Management Act, 2003 (Act No. 56 of 2003), the accounting officer.
- (10) A designated employer must inform the Director-General in writing immediately of any changes to
 - (a) their trade name; or
 - (b) details of their chief executive officer or accounting officer and the managers who have been assigned responsibility in terms of section 24 of the Act.
- (11) A designated employer that is unable to report in terms of this regulation must notify the Director-General in writing by the last working day of August in the same year giving reasons and providing evidence for its inability to do so using the EEA14 form.
- (12) The Department must provide an employer that has submitted a report with one of the following
 - (a) a letter rejecting the report because it does not comply with the requirements of the Act and these regulations;
 - (b) a letter advising the employer that there are errors in the report and requesting the employer to rectify those errors within a specified period; or
 - (c) an electronic acknowledgement letter stating that the report is complete and has been submitted into the Department's EE system.
- (13) A designated employer that receives a letter advising that there are errors in the report in terms of sub-regulation (12)(b) must submit information correcting those errors within the period specified in the letter.

- (14) A designated employer must retain a copy of the report for five years after it has been submitted to the Director-General in terms of section 21 of the Act.
- (15) Public companies that are designated employers must publish a summary of their EEA report in terms of section 21 of the Act in their annual financial report in terms of section 22 of the Act, including the information specified in the **EEA10** form.
- (16) An EE report submitted in terms of section 21 of the Act is a public document and a copy may be requested by completing and submitting the EEA11 form online using the Department's website: www.labour.gov.za.
- (17) The relevant provisions of the Electronic Communications and Transactions Act No 25 of 2002 are applicable in respect of any issue concerning the electronic submission of a report or receipt of a document or e-mail.

11. Duty to inform

The notice contemplated in section 25(1) of the Act is contained as the Summary of the Act in Annexure **EEA3** of these Regulations and must be displayed at the workplace.

12. Income differentials and discrimination

- (1) A designated employer must submit an Income Differential Statement in terms of section 27 of the Act, using the **EEA4** form, to the National Minimum Wage Commission by hand delivery or electronically as contemplated by regulation (10).
- (2) An employer, who becomes designated on or after the first working day of April is only required to submit its Income Differential Statement in the following reporting cycle.
- (3) A designated employer must retain a copy of the statement of income differentials contemplated in regulation 12(1) for a period of five years after it has been submitted.
- (4) An **EEA4** form submitted in terms of these Regulations is not a public document.

ENFORCEMENT MECHANISMS

13. Requesting a written undertaking

A labour inspector may request and obtain a written undertaking in terms of section 36 of the Act using the **EEA5** form.

14. **Compliance order**

A labour inspector may serve a compliance order in terms of section 37 of the Act on a designated employer using the **EEA6** form.

14A. Service of compliance order in terms of section 37

- (1) A compliance order may be served on an employer in terms of section 37 of the Act by any of the following methods–
 - (a) handing a copy of the order to the employer or a representative of the employer;
 - (b) leaving a copy of the order at the employer's premises or registered office; and
 - (c) e-mailing a copy of the order to the employer's e-mail address.

- (2) In the event of a dispute as to whether a compliance order has been served in terms of subregulation (1), service may be proved by–
 - (a) in the case of an order served by hand
 - i. a copy of a receipt signed by, or on behalf of, the employer clearly indicating the name and designation of the recipient and the place, time and date of service; or
 - ii. a statement confirming service signed by the person who delivered a copy of the order to the other party or left it at any premises.
 - (b) in the case of an order left at the employer's premises, a statement confirming service signed by the person who left it at the employer's premises; and
 - (c) in the case of an order served by e-mail
 - i. a copy of the sent e-mail indicating the successful dispatch to the employer of the email and any attachments concerned; and
 - ii. an affidavit of the person who effected service, providing proof of the correct email address of the employer and confirmation that the e-mail and any attachments were dispatched to the employer.
- (3) If proof of service in accordance with sub-regulation (2) is provided, it is presumed, until the contrary is proven, that the employer on whom it was served has knowledge of the contents of the compliance order.
- (4) If proof that the document was posted by registered post to the employer in accordance with sub-regulation (2) is provided, it is presumed, until the contrary is proven, that the employer received the order seven days after the date of posting.
- (5) The relevant provisions of the Electronic Communications and Transactions Act No. 25 of 2002 are applicable in respect of any issue concerning service by e-mail.

15. Review by the Director-General

A designated employer that has been identified for review by the Director-General in terms of section 43 of the Act must -

- (a) complete fully and accurately the DG Review Assessment form (**EEA7**); and
- (b) furnish the required records, documents and information within the period specified by the Director-General.

16. EE Compliance Certificate in terms of section 53

- (1) An employer must request a certificate in terms of section 53 of the Act online by means of the Department's website: **www.labour.gov.za**.
- (2) A designated employer may request a certificate in terms of sub-regulation (1) after submitting its annual report in terms of section 21 of the Act.
- (3) An employer, that is not a designated employer, requesting a certificate in terms of section 53 of the Act must specify that it complies with Chapter II of the Act and that it complies with the National Minimum Wage Act, 2018 using the EEA15 form.

- (4) A designated employer must specify in its application on the **EEA15** form any grounds that it seeks to rely upon to justify its failure to comply with
 - (a) any requirement for the issuing of a certificate as contemplated by section 42(4) of the Act; or
 - (b) in the case of non-compliance with a sectoral target, any grounds contemplated by section 53(6)(b).
- (5) Justifiable reasonable grounds for not complying with the targets are -
 - (a) insufficient recruitment opportunities;
 - (b) insufficient promotion opportunities;
 - (c) insufficient target individuals from designated groups with relevant formal qualifications, prior learning, relevant experience or capacity to acquire, within a reasonable time, the ability to do the job, as contemplated by sections 20(3) to (5) of the Act;
 - (d) the impact of a CCMA award or court order;
 - (e) a transfer of a business;
 - (f) mergers or acquisitions; and
 - (g) the impact of economic conditions on the business.
- (6) An EE Compliance Certificate in terms of section 53 of the Act must be issued to-
 - (a) a designated employer in the form of **EEA16A**; or
 - (b) an employer, that is not a designated employer, in the form of **EEA16B**.
- (7) A certificate issued in terms of section 53 of the Act is valid for twelve months from the date on which it is issued.

17. Withdrawal of the EE Compliance Certificate

- The following persons may issue a notice withdrawing a certificate issued in terms of section 53(2) of the Act –
 - (a) the Minister;
 - (b) a labour inspector appointed in terms of section 63 of the Basic Conditions of Employment Act; or
 - (c) an official of the Department who has been delegated or assigned this function in terms of section 56 of the Act,
- (2) A person contemplated in sub-regulation (1) may withdraw a certificate issued in terms of section 53(2) if they are satisfied that –
 - (a) the certificate was issued as a result of any misrepresentation or the provision of any fraudulent or inaccurate information; or
 - (b) any condition necessary for issuing the certificate no longer exists.

- (3) A certificate issued in terms of section 53(2) may not be withdrawn unless -
 - (a) the employer has been given 14 days to make representations upon being served with an **EEA16C** notice; and
 - (b) any representations by the employer have been considered.
- (4) A notice of withdrawal must be issued on an **EEA16D** form.

GENERAL ADMINISTRATIVE MATTERS

18. Repeal of laws

The Employment Equity Regulations, 2014 as published in Government Notice No. 595 of 1 August 2014 are hereby repealed.

19. Short title

These Regulations are called the Employment Equity Regulations, 2025.



Employment & labour Department: Employment and Labour REPUBLIC OF SOUTH AFRICA

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EEA1

DECL	ARATION BY EMPLOYEE
	(Confidential)
PLEASE READ THIS FIRST	
PURPOSE OF THIS FORM	1. Name of employee:
This form is used to obtain information from employees for the purpose of assisting employers in conducting an analysis on the workforce profile. Designated employers should use this form to ascertain which employees are from designated groups in terms of the Employment Equity Act, 55 of 1998, as amended.	 Employee workplace No: (This is the number that an employer /company /organization uses to identify an employee in the workplace).
WHO COMPLETES THIS FORM? All employees must fill in this form.	 Please indicate to which categories you belong with an 'X' below:
INSTRUCTIONS	Male Female
All designated employers must ensure that the contents of this form remain confidential, and that it is only used to comply with the Employment Equity Act, 55 of 1998, as amended.	African Coloured Indian White
PLEASE NOTE:	People with a disability YES
 'Designated groups', mean black people, women and people with disabilities who- a) Are citizens of the Republic of South Africa by birth or descent; or b) Became citizens of the Republic of South Africa by naturalization – (i) before 27 April 1994; or 	NO Do you require reasonable accommodation: Yes/No If yes, please specify:
 (ii) after 26 April 1994 and would have been entitled to acquire citizenship by naturalization prior to that date but who were precluded by Apartheid policies. 	 Please select the applicable option below by referring to the definition of designated groups as defined in Section 1 of the Act:
"People with disabilities" includes people who have a long -term or recurring physical, mental intellectual or sensory impairment, which in interaction with various barriers, may substantially limit their prospects of entry into, or advancement,	Foreign Nationals YES NO
in employment, and 'persons with disabilities' has a corresponding meaning.	I declare that the above information is true and correct.
	Signed: Employee
	Date:

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Depar

employment & labour

Department: Employment and Labour REPUBLIC OF SOUTH AFRICA

PAGE 1 OF 13

EEA2

PLEASE READ THIS FIRST	SECTION A: EMPLOY	ER DETAILS & INSTRUCTIONS
	Trade name	
PURPOSE OF THIS FORM	DTI registration name	
This form enables employers to	DTI registration number	
comply with Section 21 of the	PAYE/SARS number	
Employment Equity Act 55 of 1998,	UIF reference number	
as amended.	EE reference number	
This form contains the format for	National or Provincial EAP	
employment equity reporting by	Industry/Sector	
designated employers to the	Seta classification	
Department of Employment and Labour.	Bargaining Council	
Labour	Telephone number	
WHO COMPLETES THIS FORM?	Postal address	
Designated employers are required	Postal code	
to complete this form. Designated	City/Town	
employers are those who employ 50 or more employees.	Province	
(NB: Employers with 1 to 49 employees are designated if they	Physical address	
are an organ of state or if they	Postal code	
are appointed as a designated	City/Town	
employer by a collective agreement to comply with	Province	
Chapter 3 of the EEA)	Details of CEO/Accounting Office	er
	Name and surname	
WHEN SHOULD EMPLOYERS	Telephone number	
REPORT?	Email address	
Designated employers must	Details of Employment Equity Se	enior Manager
complete the EEA2 and EEA4	Name and Surname	
forms and submit them together to the Department of Employment and	Telephone number	
Labour from 1 September to 15	Email address	
January of the following year. Hand	Business type (Mark with an X)	• •
delivered reports must only be	Private Sector	State Owned Enterprise
submitted from 1 September to the first working day of October of the	National Government	Provincial Government
same year to the Department of	Local Government	Educational Institution
Employment and Labour (Head	Non-profit Organisation	
Office).	Information about the organization	on (Mark with an X)
Online submission visit:	Is your organisation an organ of	
	State or designated in terms of a	YES NO
www.labour.gov.za	collective agreement?	
	Number of employees in your	
NO FAXED OR E-MAILED OR	organisation. (NB: Employers with 1	EMPLOYEES x
REGISTERED MAILED REPORTS	to 49 employees are designated if they are an organ of state or if they are	1 to 49
WIIL BE ACCEPTED	appointed as a designated employer	50 to 149
	by collective agreement to comply with Chapter 3 of the EEA)	150 or more
	Is your organisation part of a	YES NO
	group / holding company?	
	If yes, please provide the name.	
	Year for which this report is submitted	
	Submitted	

	PAGE	2 OF 13	EEA2
	ase indicate below the preceding 12-month period that the report covers (Ex orting, where the period may be shorter):	ccept for firs	st time
From	m (date):/ / to (date):// DD / MM / YYYY DD / MM /	YYYY	
	ase indicate below the duration of your current Employment Equity Plan, where relevant sector EE targets timeframes:	nich must be	e aligned
From	m (date):// to (date):// DD / MM / YYYY DD / MM / Y		
	INSTRUCTIONS		
a.	a. A designated employer must comply to Sections 16 and 17 of the Employment Equity Act, as amended, by when conducting an EE Analysis, preparing and implementing an EE Plan and reporting annually to the De Labour.		
b.	b. Designated employers must complete the EEA2 and EEA4 forms and submit them together to the Departn from 1 September to 15 January of the following year when submitting online. Hand delivered reports must September to the first working day of October of the same year to the Department of Employment and Lab	t only be submitte	d from 1
c.	c. Designated employers must prepare an Employment Equity Plan (EE Plan) (EEA13 template) that outlines addressing the 5-year sector specific targets regulated in terms of Section 15A of the Employment Equity A		r the purpose of
d.	d. Employers who become designated during the sector target period must prepare an Employment Equity P for the remainder of the period regulated in terms of Section 15A of the Employment Equity Act as amended		annual targets
e.	e. Numerical goals and targets in the EE Plan must include the entire workforce profile for that occupational le and gender, and NOT the difference between the current workforce profile and the projected workforce pro- achieve.		
f.	f. Please note that designated employers who submit their first report or report for the first time for the 5-year measured on their annual EE targets for the first year of reporting. A designated employer may not be issu- section 53(2) of the Act unless it has submitted a compliant report in the preceding year.		
g.	g. Designated groups mean black people (i.e., Africans, Coloureds and Indians), women and persons with dis Republic of South Africa by birth or descent, or became citizens of the Republic of South Africa by naturaliz after 26 April 1994 and who would have been entitled to acquire citizenship by naturalization prior to that d apartheid policies.	zation: before 27	April 1994 or
h.	h. The alphabets "A", "C", "I", W", "M" and "F" used in the tables have the following corresponding meanings a "Africans", "Coloureds", "Indians", "Whites", "Males" and "Females" respectively.	and must be interp	preted as
i.	i. "Temporary employees" are those employees employed for less than three months.		
j.	j. Guidelines and descriptions of occupational levels are provided in the EEA9 form of these regulations.		
k.	k. All areas of the form must be fully and accurately completed and submitted by designated employers.		
Ι.	 Designated employers must not leave blank spaces, use 'not applicable' (NA) or a 'dash' (-) when referring word "No".) to the value "0" (Zero) or the
m.	m. Areas highlighted in grey in the EEA2 form will be automatically populated using data contained in this repr	ort and from the p	revious report.
n.	n. The information contained in a report must be authorised and verified by the Chief Executive Officer; or the an employer falling under the Public Finance Management Act, 1999(Act No.1 of 1999) or the Municipal Fi (Act No. 56 of 2003).		

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SECTION B: WORKFORCE PROFILE AND NUMERICAL TARGETS

1. WORKFORCE PROFILE AND NUMERICAL TARGETS

1.1 Please report the total number of **employees** (including employees with disabilities) and annual EE targets in each of the following **occupational levels**: Note: A=Africans, C=Coloureds, I=Indians and W=Whites

			Ma					nale		Foreign N		
Occupational Lev	els	A	с	I	w	Α	С	I	W	Male	Female	Total
Top management –	value											
Workforce profile	%											
Top management target	value											
– current year	%											
Senior management –	value											
Workforce profile	%											
Senior management	value											
target – current year	%											
Professionally qualified –	value											
Workforce profile	%											
Professionally qualified	value											
target – current year	%											
Skilled technical –	value											
Workforce profile	%											
Skilled technical target –	value											
current year	%											
Semi-skilled – Workforce	value											
Profile	%											
Semi-skilled target –	value											
current year	%											
Unskilled – Workforce	value											
profile	%											
Unskilled target – current	value											
year	%											
Total employees (excluding temporary	value											
employees)	%											
Temporary employees	value											
	%											
GRAND TOTAL	value											
	%											

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			Ма	le			Fen	nale		Foreign N	lationals	
Occupational Le	vels	Α	С	I	w	Α	С	I	w	Male	Female	Total
Top management	value											
r op management	%											
Senior management	value											
Senior management	%											
Drefessionally gualified	value											
Professionally qualified	%											
Skilled technical	value											
Skilled technical	%											
0	value											
Semi-skilled	%											
	value											
Unskilled	%											
TOTAL PERMANENT	value											
TOTAL PERMANENT	%											
Temperany employees	value											
Temporary employees	%											
GRAND TOTAL	value											
GRAND TOTAL	%											
	A		L EE TA	ARGET	FOR	EMPLC	YEES	WITH D	ISABIL	ITIES		
Workforce Profile of Employees with Disabilities of total Workforce	%											
Annual target for employees with Disabilities of the total workforce– current year	%											

1.2 Please report the total number of **employees with disabilities only** in each of the following occupational levels and the annual EE target of the total workforce: Note: A=Africans, C=Coloureds, I=Indians and W=Whites

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1.3 Please indicate whether your organisation achieved all the annual numerical targets for the current year:



1.4 Please indicate with an (X) a key Justifiable Reason for each of the occupational levels and for employees with disabilities where your organisation did not achieve any of the numerical targets for the current year in the table below.

		Justifiable I	reasons for n	ot meet	ing EE Se	ctor Targets	
OCCUPATIONAL LEVELS AND DISABILITY	Insufficient recruitment opportunities	Insufficient promotion opportunities	Insufficient target individuals with relevant qualification, prior learning, experience or capacity to acquire ability to do job	CCMA Award/ Court Order	Transfer of business	Mergers/ Acquisitions	Impact of Economic Conditions on Business
Top management							
Senior management							
Professionally qualified							
Skilled technical							
Semi-Skilled							
Unskilled							
Employees with disabilities							

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SECTION C: WORKFORCE MOVEMENTS

2. Recruitment

2.1 Please report the total number of new recruits, **including employees with disabilities**. Note: A=Africans, C=Coloureds, I=Indians and W=Whites

			Ma	le			Female				Foreign Nationals	
Occupational Lev	pational Levels		с	I	w	Α	с	I	w	Male	Female	Total
T	value											
Top management	%											
Senior management	value											
Senior management	%											
	value											
Professionally qualified	%											
Okilla dita akiri anl	value											
Skilled technical	%											
Semi-skilled	value											
Semi-skilleu	%											
Unskilled	value											
Onskilled	%											
TOTAL PERMANENT	value											
TOTAL PERMANENT	%											
Temporary employees	value											
remporary employees	%											
GRAND TOTAL	value											
GRAND TOTAL	%											

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3. Promotion

3.1 Please report the total number of promotions into each occupational level, **including employees with disabilities**. Note: A=Africans, C=Coloureds, I=Indians and W=Whites

			Ma	le			Fen	nale		Foreign N		
Occupational Lev	els	Α	с	I	w	A	с	I	w	Male	Female	Total
Top management Senior management Professionally qualified Skilled technical	value											
Top management	%											
Sonier management	value											
Senior management	%											
	value											
Professionally qualified	%											
	value											
Skilled technical	%											
	value											
Semi-skilled	%											
Unskilled	value											
Unskilled	%											
TOTAL PERMANENT	value											
TOTAL PERMANENT	%											
Temporary employees	value											
remporary employees	%											
GRAND TOTAL	value											
	%											

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4. Termination

4.1 Please report the total number of terminations in each occupational level, **including employees with disabilities**. Note: A=Africans, C=Coloureds, I=Indians and W=Whites

			Ma				Fen	nale		Foreign N		
Occupational Lev	els	Α	с	I	w	Α	С	I	w	Male	Female	Total
Ten menegement	value											
Top management	%											
Conier menogement	value											
Senior management	%											
	value											
Professionally qualified	%											
Skilled technical	value											
Skilled technical	%											
Semi-skilled	value											
Semi-skilled	%											
Unskilled	value											
Oliskilled	%											
TOTAL PERMANENT	value											
TOTAL PERMANENT	%											
Temporary employees	value											
Temporary employees	%											
GRAND TOTAL	value											
	%											

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SECTION D: SKILLS DEVELOPMENT

5. Skills Development

5.1 Please report the total number of employees, **including employees with disabilities**, who received training **ONLY** for the purpose of achieving the sector targets/ numerical goals, and not the number of training courses attended by individuals. Note: A=Africans, C=Coloureds, I=Indians and W=Whites

	,		Ma				Fen	nale		
Occupational Levels	;	Α	С	I	w	Α	С	I	w	Total
Top management	value									
Top management										
Senior management	value									
Senior management										
Professionally qualified	value									
Frolessionally qualified	%									
Skilled technical	value									
Skilled technical	%									
Semi-skilled	value									
Semi-skilled	%									
Unskilled	value									
Official	%									
TOTAL PERMANENT	value									
	%									
Temporary employees	value									
Tompolary omployeee	%									
GRAND TOTAL	value									
	%									

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SECTION E: 5-YEAR SECTOR TARGETS, NUMERICAL GOALS AND ANNUAL NUMERICAL TARGETS

6. 5-YEAR SECTOR TARGETS AND NUMERICAL GOALS

6.1 The 5-year sector targets for designated groups for the economic sector selected in Section A of this form must be recorded in this Table for the four upper occupational levels (Top Management, Senior Management, Professionally Qualified & Middle Management and Skilled Technical occupational levels), including for employees with disabilities.

Employers must, in addition, set numerical goals for the lower occupational levels (Semi-skilled and Unskilled levels) guided by the national or regional EAP that they are applying.

5-YEAR SECTOR TARGETS AND NUMERICAL GOALS FOR SEMI-SKILLE	D AND UNSKILLED	LEVEL (2025-2030)
OCCUPATIONAL LEVELS AND DISABILITY	GENDER	DESIGNATED GROUPS SECTOR TARGET %
	Male	
TOP MANAGEMENT	Female	
	TOTAL	
	Male	
SENIOR MANAGEMENT	Female	
	TOTAL	
	Male	
PROFESSIONALLY QUALIFIED	Female	
	TOTAL	
	Male	
SKILLED TECHNICAL	Female	
	TOTAL	
		EMPLOYER'S NUMERICAL GOAL
	Male	
SEMI-SKILLED	Female	
	TOTAL	
	Male	
UNSKILLED	Female	
	TOTAL	
5-YEAR NUMERICAL TARGET FOR EMPLOYEES W	ITH DISABILITIES	
5-Year Sector Target for Employees with disabilities (%)		

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7. ANNUAL NUMERICAL TARGETS FOR NEXT YEAR

7.1 Please indicate the annual numerical targets as contained in the EE Plan (i.e., the entire workforce profile **including employees with disabilities**) for each of the occupational levels in the table below. Note: A=Africans, C=Coloureds, I=Indians and W=Whites

			Ma	le			Fen	nale		Foreign Nationals		
Occupational Lev	els	A	С	Ι	w	Α	С	I	w	Male	Female	Total
Top management Senior management Professionally qualified Skilled technical Semi-skilled Unskilled TOTAL PERMANENT Temporary employees GRAND TOTAL	value											
rop management	%											
Canier management	value											
Senior management	%											
	value											
Professionally qualified	%											
	value											
Skilled technical	%											
0	value											
Semi-skilled	%											
Line bille al	value											
Unskilled	%											
	value											
TOTAL PERMANENT	%											
Temporary employees	value											
remporary employees	%											
GRAND TOTAL	value											
	%											
A	NNUAL	NUMERI	CAL TAP	RGET FO	RNEX	T YEAR F	OR EMP	LOYEES	WITH D	SABILITIES		
Annual Target for Employ	/ees wit	h disabili	ties (valu	ue)								
Annual Target for Employees with disabilities (% of total workforce)												

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SECTION F: CONSULTATION AND AFFIRMATIVE ACTION MEASURES

8. Consultation

8.1 Please indicate below the stakeholders that were involved in the consultation process when developing and implementing your Employment Equity Plan and the preparation of this Employment Equity Report.

Consultation	Yes	No
Consultative body or employment equity forum		
Representative trade union(s)		
Employees		

9. Barriers and affirmative action measures

9.1 Please indicate which categories of employment policy or practice barriers to employment equity were identified. If your answer is '**Yes**' to barriers in any of the categories, please indicate whether or not there are affirmative action measures developed and the time-frames to overcome them.

Categories	BARR	IERS	A MEAS		IMPLEM	AME TO IENT AA SURES
	YES	NO	YES	NO	START DATE	END DATE
Recruitment						
Advertisement of positions						
Selection criteria						
Appointments						
Job classification and grading						
Remuneration and benefits						
Terms & conditions of employment						
Job assignments						
Work environment and facilities						
Training and development						
Performance and evaluation						
Promotions						
Transfers						
Succession & experience planning						
Disciplinary measures						
Dismissals						
Retention of designated groups						
Corporate culture						
Reasonable accommodation						
Harassment						
HIV&AIDS prevention and wellness programmes						
Assigned senior manager(s) to manage EE implementation						
Budget allocation in support of employment equity goals						
Time off for employment equity consultative committee to meet						

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SECTION G: MONITORING AND EVALUATION

10. Monitoring of progress

10.1 How regularly do you monitor progress on the implementation of the Employment Equity Plan? Please choose one.

Monthly	Quarterly

11. Achievement of annual objectives

11.1 Did you achieve the annual objectives as set out in your Employment Equity Plan for this reporting period?

Yes	No	Please explain

SECTION H: Signature of the Chief Executive Officer/ Accounting Officer

The information contained in a report must be authorised and verified by the Chief Executive Officer; or the Accounting Officer in the case of an employer falling under the Public Finance Management Act, 1999(Act No.1 of 1999) or the Municipal Finance Management Act, 2003 (Act No. 56 of 2003).

Chief Executive Officer/ Accounting Officer
I(Full Name) CEO/ Accounting
Officer of (Organisation)
onice of (organisation)
hereby declare that I have read, approved and authorized this information.
nereby declare that i have read, approved and authorized this information.
Signed on this (month) year
At (place):
Chief Executive Officer/ Accounting Officer



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SUMMARY OF THE EMPLOYMENT EQUITY ACT, 55 OF 1998, AS AMENDED ISSUED IN TERMS OF SECTION 25(1)

1. Chapter I – Definition, purpose, interpretation and application

1.1 Definitions: Section 1

- (a) Designated groups mean black people (i.e., African, Coloured and Indian), women and persons with disabilities who are citizens of the Republic of South Africa by birth or descent, or became citizens of the Republic of South Africa by naturalization: before 27 April 1994 or after 26 April 1994 and who would have been entitled to acquire citizenship by naturalization prior to that date but were precluded by apartheid policies.
- (b) Designated employer means an employer who employs 50 or more employees, municipalities and organs of State.
- (c) Temporary employees are employees who are employed for less than three months.
- (d) Sector means an industry or service or part of an industry or service

1.2 Purpose of the Act: Section 2

The purpose of this act is to achieve equity in the workplace by-

- (a) Promoting equal opportunity and fair treatment in employment through the elimination of unfair discrimination; and
- (b) Implementing affirmative action measures to redress the disadvantages in employment experienced by designated groups to ensure their equitable representation in all occupational levels in the workforce.

1.3 Application of the Act: Section 4

- (a) Chapter II applies to all employers and employees.
- (b) Chapter III applies to designated employers and people from designated groups.
- (c) Members of the National Defence Force, National Intelligence Agency and South African Secret Services are excluded from this Act.

2. Chapter II – prohibition of unfair discrimination

- (a) No person may unfairly discriminate, directly or indirectly, against an employee in any employment policy or practice, on one or more grounds including race, gender, sex, pregnancy, marital status, family responsibility, ethnic or social origin, colour, sexual orientation, age, disability, religion, HIV status, conscience, belief, political opinion, culture, language, birth or on any other arbitrary ground.
- (b) It is not unfair discrimination to promote affirmative action consistent with the Act or to prefer or exclude any person on the basis of an inherent job requirement.
- (c) Harassment of an employee is a form of unfair discrimination and is prohibited on any one, or a combination of, the grounds prohibiting unfair discrimination.

2.1. Equal pay for work of equal value: Section 6(4)

(a) Employers may not unfairly discriminate against employees by providing different terms and conditions of employment between employees of the same employer performing the same or substantially the same work or work of equal value that is directly or indirectly based on any one or more grounds listed in subsection 6(1) or on any other arbitrary ground.

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2.2. Medical testing: Section 7

- (a) Medical testing on an employee is prohibited, unless legislation permits or requires the testing; or it is justifiable in the light of medical facts, employment conditions, social policy, the fair distribution of employee benefits or the inherent requirements of the job.
- (b) Testing of an employee to determine that employee's HIV status is prohibited unless such testing is determined to be justifiable by the Labour Court in terms of section 50(4) of this Act.

2.3. Psychological testing and other similar assessments: Section 8

Psychological testing and other similar assessments of an employee are prohibited unless the test or assessment being used has been scientifically shown to be valid and reliable, can be applied fairly to all employees and is not biased against any employee.

2.4. Disputes concerning Chapter 2: Section 10

- (a) An employee, or applicant for employment, may refer a dispute concerning alleged unfair discrimination, medical or psychological testing to the CCMA for conciliation. This must be done within six months of the alleged discrimination or testing.
- (b) If a dispute is not resolved after conciliation, any party to the dispute may refer it to the Labour Court for adjudication. The parties to a dispute may also agree to refer the dispute for arbitration.
- (c) Unfair dismissal disputes in which unfair discrimination is alleged must be dealt with in terms of the Labour Relations Act. The dismissal must be referred to the CCMA within 30 days.
- (d) An employee may refer a dispute to the CCMA for arbitration if: -
 - (i) the employee alleges sexual harassment; and
 - (ii) in any other case, where the employee earns less than the amount prescribed by the Minister in terms of section 6(3) of the Basic Conditions of Employment Act; or
- (e) Any party may refer the dispute to the CCMA for arbitration.

3. Chapter III – Affirmative Action

3.1 Duties of a designated employer: Section 13

- (a) A designated employer must implement affirmative action measures for designated groups to achieve employment equity.
- (b) In order to implement affirmative action measures, a designated employer must-
 - (i) Consult with employees;
 - (ii) Conduct analysis;
 - (iii) Prepare an Employment Equity Plan; and
 - (iv) Report to the Director-General on progress made in the implementation of the plan.

3.2 Affirmative action measures: Section 15

- (a) Affirmative action measures are measures intended to ensure that suitably qualified employees from designated groups have equal employment opportunities and are equitably represented in all occupational levels of the workforce.
- (b) Such measures must include:
 - (i) Identification and elimination of barriers with an adverse impact on designated groups;
 - (ii) Measures which promote diversity;
 - (iii) Making reasonable accommodation for people from designated groups;
 - (iv) Retention, development and training of designated groups (including skills development); and
 - (v) Preferential treatment and numerical goals to ensure equitable representation, which exclude quotas.
- (c) Designated employers are not required to take any decision regarding an employment policy or practice that would establish an absolute barrier to prospective or continued employment or advancement of people not from designated groups.

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- (d) The Minister may publish a notice in the Gazette identifying national economic sectors for the purposes of this Act, having regard to any relevant code contained in the Standard Industrial Classification of all Economic Activities published by Statistics South Africa.
- (e) The Minister may, after consulting the relevant sectors and with the advice of the Commission, for the purpose of ensuring the equitable representation of suitably qualified people from designated groups at all occupational levels in the workforce, by notice in the *Gazette* set numerical targets for any sector or part of a sector.

3.3 Consultation: Section 16 and 17

- (a) A designated employer must consult with its employees and their representatives on employment equity matters
- (b) Designated employers should consult with employees both from designated and non-designated groups, and employees representing the interests of individuals from the various occupational levels. Matters for consultation must include issues relating to the conducting of an analysis, preparing and implementing an Employment Equity Plan and preparation and submission of employment equity reports.

3.4 Disclosure of information: Section 18

To ensure meaningful consultation, the employer must disclose relevant information to the consulting parties, subject to section 16 of the Labour Relations Act 66 of 1995.

3.5 Analysis: Section 19

A designated employer must conduct an analysis of employment policies, practices, procedures and the work environment so as to identify employment barriers that adversely affect members of the designated groups. The analysis must also include the development of a workforce profile to determine to what extent designated groups are underrepresented in the workplace.

3.6. Employment Equity Plan: Section 20

- (a) A designated employer must prepare and implement an Employment Equity Plan, which must not be shorter than one year and not longer than five years, and should include a timetable for the achievement of goals and objectives for each year of the plan.
- (b) The numerical goals set by an employer must comply with any sectoral target in terms of Section 15A that applies to that employer.
- (c) The Director-General may apply to the Labour Court to impose a fine in terms of Schedule 1 for failure to prepare and implement an Employment Equity Plan.

3.7. Report: Section 21

- (a) A designated employer must submit a report to the Director-General once every year on such date and in such manner as may be prescribed.
- (b) The Labour Court may, on application by the Director-General, impose a fine contemplated in Schedule 1 of this Act for failure to report.

3.8. Designated employer must assign a manager: Section 24

A designated employer must assign one or more senior managers to ensure implementation and monitoring of the Employment Equity Plan and must make available necessary resources for this purpose.

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3.9. Income Differentials: Section 27

- (a) A statement of remuneration and benefits received in each occupational level of that employer's workforce must be submitted by a designated employer to National Minimum Wage Commission.
- (b) Where disproportionate income differentials or unfair discrimination in terms and conditions of employment as contemplated by section 6(4) of the Act are reflected in the statement contemplated in sub-regulation (a), a designated employer must take measures to progressively reduce such differentials subject to guidance as may be given by the Minister as contemplated in the regulations.

4. Chapter V - Monitoring, Enforcement and Legal Proceedings

4.1 Monitoring: Section 34

Employees or trade union representatives can monitor the implementation of the Act and report any contraventions to the relevant bodies.

4.2 Powers of the Labour Inspector: Section 35

Labour Inspectors are authorised to conduct an inspection as provided for in section 65 and 66 of the Basic Conditions of Employment Act, 1997.

4.3 Undertaking to comply: Section 36

- (a) If the inspector has reasonable grounds to believe a designated employer has failed to comply with its obligations in terms of the Act, the inspector may request and obtain a written undertaking to comply within a specified period.
- (b) If an employer fails to comply with an undertaking, the Director-General may apply to the Labour Court to make such an undertaking an order of the Labour Court.

4.4 Compliance Order: Section 37

- (a) A labour inspector may serve a compliance order to a designated employer if that employer has failed to comply with sections 16, 17, 19, 22, 24, 25, or 26 of this Act.
- (b) If an employer fails to comply with an undertaking, the Director-General may apply to the Labour Court to make such an undertaking an order of the Labour Court.

4.5 Review by Director-General: Section 43, 44 and 45

- (a) The Director-General may conduct a review to determine whether an employer is complying with the Act.
- (b) The outcome of the review may result in the Director-General approving the designated employers' Employment Equity Plan: or may make recommendations to fulfil the requirements of the Act.
- (c) If an employer fails to comply with a request made by the Director-General in terms of section 43(2) or a recommendation made by the Director-General in terms of section 44 (b), the Director-General may apply to the Labour Court for an order directing the employer to comply with the request or recommendation or to impose a fine in terms of Schedule 1 of this Act.

4.6 Powers of the Labour Court: Section 50

The Labour Court has the powers to make any appropriate orders, award compensation or impose fines.

4.7 Protection of employee Rights: Section 51

The Act protects employees who exercise their rights and obligations under the Act against victimisation, obstruction and undue influence.

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5. Chapter VI – General Provisions

5.1 State contracts: Section 53

- (a) Designated employers who seek to do business with any organ of state, will have to apply for a certificate from the Minister confirming their compliance with chapter II and III of the Act and the payment of the minimum wage in terms of the National Minimum Wage Act of 2018.
- (b) Non-designated employers who seek to do business with any organ of state, will have to apply for a certificate from the Minister confirming their compliance with chapter II of the Act and the payment of the minimum wage in terms of the National Minimum Wage Act of 2018
- (c) Both designated and non- designated employers must confirm that the CCMA or a court has not issued an award against the employer in the previous 12 months for breaching the prohibition on unfair discrimination and for failing to pay the minimum wage.

5.2 Liability of Employers: Section 60

Should employees contravene any provision of this Act while performing their duties; the employer will be liable, unless the employer can prove that it did everything in its power to prevent the undesired act.



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PLEASE READ THIS FIRST	SECTION A: EMPLOY	ER DETAILS & INSTRUCTIONS
	Trade name	
PURPOSE OF THIS FORM	DTI registration name	
The formula is the second second	DTI registration number	
This form enables employers to comply with Section 27 (1) of the	PAYE/SARS number	
Employment Equity Act 55 of 1998,	UIF reference number	
as amended.	EE reference number	
	National or Provincial EAP	
This form contains the format for an Income Differential Statement to be	Industry/Sector	
completed by a designated	Seta classification	
employer and submitted to the	Bargaining Council	
Department of Employment and	Telephone number	
Labour.		
	Postal address	
WHO COMPLETES THIS FORM?	Postal code	
Designated employers are required	City/Town	
to complete this form. Designated	Province	
employers are those who employ 50 or more employees.	Physical address	
(NB: Employers with 1 to 49	Postal code	
employees are designated if they are an organ of state or if they	City/Town	
are appointed as a designated	Province	
employer by a collective	Details of CEO/Accounting Office	er
agreement to comply with	Name and surname	
Chapter 3 of the EEA)	Telephone number	
WHEN SHOULD EMPLOYERS	Email address	
REPORT?	Details of Employment Equity Se	enior Manager
5 · · · · · · ·	Name and Surname	
Designated employers must complete the EEA2 and EEA4	Telephone number	
forms and submit them together to	Email address	
the Department of Employment and	Business type (Mark with an X)	
Labour from 1 September to 15	Private Sector	State Owned Enterprise
January of the following year when	National Government	□ Provincial Government
submitting online. Hand delivered reports must only be submitted from	Local Government	Educational Institution
1 September to the first working	Non-profit Organisation	
day of October of the same year to	Information about the organization	on (Mark with an X)
the Department of Employment and	Is your organisation an organ of	
Labour (Head Office).	State or designated in terms of a	YES NO
Online reports and contact	collective agreement?	
details:	Number of employees in your	
	organisation. (NB: Employers with	1 to 49
www.labour.gov.za	1 to 49 employees are designated if	50 to 149
	they are an organ of state or if they are appointed as a designated employer	
NO FAXED OR E-MAILED OR	by collective agreement to comply with	150 or more
REGISTERED MAILED REPORTS	Chapter 3 of the EEA)	
WIIL BE ACCEPTED	In the second section month of a	
	Is your organisation part of a group / holding company?	YES NO
	group / holding company?	
	If yes, please provide the name.	
	Year for which this report is	
	submitted	

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SECTION B: THE FOLLOWING MUST BE TAKEN INTO CONSIDERATION WHEN COMPLETING THE EEA4 FORM

- 1. The objective of the EEA4 Form is to collect information for the assessment of the remuneration gap between the highest paid and lowest paid employees and, at the same time, to assess inequalities in remuneration in relation to race and gender in the various occupational levels. It must be noted that the total number of employees in the EEA2 in each occupational level (Workforce profile table 1.1) must be taken into account when completing this form (EEA4).
- 2. All employees (including Foreign Nationals) must be included when completing the EEA4 form in the appropriate space provided in the table below. Temporary employees are employees employed to work for less than three months over a period of 12 months.
- 3. **"Remuneration"** means any payment in money or in kind, or both in money and in kind, made or owing to any person in return for that person working for any other person, including the State.
- 4. Remuneration (i.e. fixed and variable remuneration) contained in this form must reflect information of the same employees reflected in the EEA2 Form for the reporting period concerned across all occupational levels. The workforce in terms of race and gender must be exactly the same as the workforce outlined in the EEA2 Form.
- 5. All employees, including Foreign Nationals and temporary employees (i.e. those employees employed to work for less than three months) must be included when completing the EEA4 Form.
- 6. Calculation of remuneration must include a period of twelve months and reflect the same reporting period covered by the EEA2 Form. Where an employee had not worked for a full twelve-month period, an amount equivalent to the annual remuneration must be calculated and furnished. For example, the annual equivalent for an employee who worked for three months and earned R30 000 is R120 000 (i.e. (R30 000 / 3) * 12). All remuneration amounts to be reflected in the table below must be rounded up to the nearest Rand (R) and included as total remuneration (fixed / guaranteed remuneration plus any variable remuneration) that was paid out for each group in terms of population group and gender.
- No blank spaces, commas (,), full stops or decimal points (.) or any other separator should be included when capturing the remuneration information in each of the cells in the table below – for example R7 345 567.6 must be captured as R7345568 with no separators.
- 8. All remuneration (i.e. total cost to company) must be included in the form as annualized fixed / guaranteed remuneration and annualized variable remuneration). The information below provides inclusions and exclusions to consider when completing the EEA4 Form.

8.1 Fixed / Guaranteed remuneration includes:

- a) Salary/wage;
- b) Housing or accommodation subsidy or housing or accommodation received as a benefit in kind;
- c) Travel allowance or provision of a car, except to the extent that the allowance or the car is provided to enable the employee to work as provided for by the Fourth and Seventh Schedules of the Income Tax Act;
- d) Any cash payments made to an employee, except those listed as exclusions in terms of this schedule;
- e) Any other payments in kind received by an employee, except those listed as exclusions in terms of this schedule;
- f) Employer's contributions to medical aid, pension, provident fund or similar benefit funds;
- g) Employer's contributions to income protection, funeral or death benefit schemes; and
- h) Guaranteed (non-discretionary) annual bonus/13th cheque.

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8.2 Variable remuneration includes:

- a) Short-term incentives: annual or shorter incentives and (generally) cash performance-based payments, including deferrals (commission schemes are included here);
- b) Long-term incentives: longer than one year, (usually) share-based awards and cash-based settlement that have a vesting period of more than one year must also be included, which may be retention and / or performance-based;
- c) Lump sums in respect of ongoing employment e.g. back pay and leave paid upon termination;
- d) Discretionary payments not related to an employee's hours of work or performance (for example, a retention bonus);
- e) As provided for by the Income Tax Act, the taxable benefit portion of bursaries and scholarships provided to the employee and/or relatives of the employee;
- f) Dividends included as remuneration by the Fourth Schedule of the Income Tax Act; and
- g) Overtime.

8.3 Excluded:

- Any allowance, cash payment or payment in kind provided to enable the employee to work (for example, an equipment, tool or similar allowances or the provision of transport or the payment of a transport allowance to enable the employee to travel to and from work);
- b) Gratuities (for example, tips received from customers) and gifts from the employer;
- c) Non-employment related lump sums such as severance pay; and
- d) Dividends not included as remuneration by the Fourth Schedule of the Income Tax Act.

9. Information and Calculations

Information is required on the number of employees, including employees with disabilities, and the total remuneration in each **occupational level** in terms of the population group and gender in **Section C of the EEA4 form**.

In addition, remuneration information is required for the lowest paid individual at the lowest occupational level and the remuneration of the highest paid individual is required for each of the other occupational levels in your organisation in terms of population group and gender in **Section D of the EEA4 form**.

- 9.1 Please provide the remuneration of the employee with the **highest total remuneration** (i.e. fixed/guaranteed and variable remuneration) for each occupational level in terms of population group and gender. Where applicable, information must be provided for both males and females for Africans, Coloureds, Indians, Whites and Foreign Nationals.
- 9.2 Please provide the remuneration of the employee with the **lowest total remuneration** (i.e. fixed/guaranteed and variable remuneration) for the lowest occupational level in your organisation in terms of population group and gender. Where applicable, information must be provided for both males and females for Africans, Coloureds, Indians, Whites and Foreign Nationals.
- 9.3 Please provide the **median remuneration** and the **remuneration gap** as required in **Section E of the EEA4 Form**.
- The information contained in a report must be authorised and verified by the chief executive officer; or the Accounting Officer in the case of an employer falling under the Public Finance Management Act, 1999(Act No.1 of 1999) or the Municipal Finance Management Act, 2003 (Act No. 56 of 2003).

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SECTION C: WORKFORCE PROFILE AND TOTAL REMUNERATION

Please use the table below to indicate the number of employees, including employees with disabilities, and the total remuneration in terms of population group and gender for each occupational level. In addition, please provide the total remuneration per occupational level in your organisation.

alla gellael iul eau	allu geliuel iui eauli uccupatiuliai ievel. Ili auuliui		<u>JII, picaso</u>	I, prease provide the total relinaties attory per occupational tever in your organisation.		חווכומווסוו ה	a accupat		n your orge			
Occupational levels			МА	MALE			FEM	FEMALE		FOREIGN NATIONALS	EIGN	Total
		A	c	-	M	A	c	-	Μ	Μ	ц	
Ton Manadement	Number of employees											
	Total remuneration											
Senior Management	Number of employees											
	Total remuneration											
Professionally qualified and	Number of employees											
experienced specialists and mid- management	Total remuneration											
Skilled technical, academically qualified	Number of employees						_					
and, junior management,	Total remuneration											
Semi-skilled and discretionary decision	Number of employees											
making	Total remuneration											
Unskilled and defined	Number of employees											
decision making	Total remuneration											
TOTAL PERMANENT	Number of employees											
	Total remuneration											
Temporary employees	Number of employees											
	Total remuneration											
TOTAI	Number of employees											
	Total remuneration											

PAGE 5 OF 9	5 OF 9 EEA4
SECTION D1: FIXED / GUARANTEED AND VARIABLE REMUNERATION	
Please provide the remuneration of the employee with the highest total remuneration (i.e. fixed/guaranteed and variable remuneration) in terms of population group and gender for each occupational level, where applicable. Where a choice has to be made between two employees with the same total remuneration, i.e. one employee having a higher fixed/guaranteed remuneration and the other employee having a higher variable remuneration, the employee with the higher variable remuneration should be chosen when completing the form below. (NB: If there is only one employee at a particular occupational level, only capture their information in table D1 and do not repeat their information in table D2	ation) in terms of with the same total uneration, the employ articular occupation

evel, only capture their information in table D1 a	nformation in table	D1 and de	o not repe	ind do not repeat their information in table D2)	ormation i	in table D2	(;				
Occupational levels	ll levels		W	MALE			FEN	FEMALE		FOREIGN	EIGN NALS
		A	ပ	_	×	A	ပ	_	N	Σ	ш
	Fixed / Guaranteed										
Top Management	Variable										
	Total Remuneration										
	Fixed / Guaranteed										
Senior Management	Variable										
	Total Remuneration										
Professionally analified	Fixed / Guaranteed										
experienced specialists and	Variable										
mig-management	Total Remuneration										
	Fixed / Guaranteed										
Skilled technical, academically qualified and	Variable										
	Total Remuneration										
Semi-skilled and	Fixed / Guaranteed										
discretionary decision making	Variable										
,	Total Remuneration										
	Fixed / Guaranteed										
Unskilled and defined decision making	Variable										
	Total Remuneration										

										FOR	FIGN
Occupat	Occupational levels		M	MALE			FEM	FEMALE		NATIC	NATIONALS
		A	ပ	-	8	A	ပ	_	8	Σ	L
	Fixed / Guaranteed										
Top Management	Variable										
	Total Remuneration										
	Fixed / Guaranteed										
Senior Management	Variable										
	Total Remuneration										
Professionally	Fixed / Guaranteed										
experienced	Variable										
specialists and mid- management	Total Remuneration										
Skilled technical	Fixed / Guaranteed										
academically qualified and, junior	Variable										
management,	Total Remuneration										
Semi-skilled and	Fixed / Guaranteed										
discretionary decision making	Variable										
	Total Remuneration										
llackillod and	Fixed / Guaranteed										
defined decision making	Variable										
B	Total Remuneration										

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population group and gender for each occupational level, where applicable. Where a choice has to be made between two employees with the same total

Please provide the remuneration of the employee with the lowest total remuneration (i.e., fixed/guaranteed and variable remuneration) in terms of

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SECTION E: MEDIAN REMUNERATION AND THE REMUNERATION GAP
Please note that in order to complete this section properly, your payroll must be sorted in ascending order from the lowest pay to the highest pay. Total annual remuneration includes fixed/guaranteed and variable pay. The ' median '" is the "middle" value in a list of payments (i.e. total remuneration) ranked from lowest to highest. When the payroll contains an even number of values, the median is the sum of the two middle values divided by 2. The range is the area of variation that includes the lower and upper limits of a particular scale. To calculate the range of the top 5% highest paid employees and the range of the lowest 5% paid employees,

please do the following:

Sort the payroll in ascending order (from the lowest pay to the highest pay).
 Multiply the total number of employees by 5% (Round off decimals to the nearest whole number).

Refer to the earnings of employees that correlate to the number referred to above.
 Capture the range (lowest and highest) remuneration of the top 5% of the highest paid employees, e.g. from R1000, 000 (lowest) to R2000, 000 (highest).
 Repeat the exercise for the lowest 5% paid employees, e.g. from R100, 000 (lowest) to R200, 000 (highest).

	Number of	
Number of employees covered in the top 5% of the highest paid employees in your organisation	employees	
What is the total annual remuneration of the top 5% of the highest paid employees in your organisation?	Total Annual Remuneration	
What is the range of the ton 5% of the highest paid employees in vour organisation (total annual	Range	a
	From (Lowest)	To (Highest)
	R	Я
Number of employees covered in the lowest 5% paid employees in your organisation	Number of employees	
What is the total annual remuneration of the lowest 5% paid employees in your organisation?	Total Annual Remuneration	
	Range	Ð
What is the range of the lowest 5% paid employees in your organisation (total annual remuneration)?	From (Lowest)	To (Highest)
	Я	R
What is the median remuneration for employees in your organisation?	Median Remuneration	R
Please indicate whether your organisation has a remuneration policy in place to address and close the	YES	
vertical gap/ horizontal gap between the highest and lowest paid employees in your workforce? (Mark with X)	ON	

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How many times (e.g. 10x, 15x, 20x) is the vertical gap between the highest paid employee and lowest paid	
emproyee in your organisation : Is the remineration-gap between the highest and lowest paid employees in your organisation aligned to your	YES
remuneration policy? (Mark with X)	ON
Are there measures to address the remuneration gap in your Employment Equity Plan? (Mark with X)	YES
	ON
	a) Seniority/ length of service
Please indicate a key reason for the Income Differentials that apply to your organisation. (Mark with X)	b) Qualifications
	c) Performance
	d) Demotion
	e) Experiential training
	f) Shortage of skill
	g) Transfer of business
	h) Other
If other is chosen as a key reason above, please specify the key reason-	

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SECTION F: Signature of the Chief Executive Officer/Accounting Officer

The information contained in a report must be authorised and verified by the Chief Executive Officer; or the Accounting Officer in the case of an employer falling under the Public Finance Management Act, 1999(Act No.1 of 1999) or the Municipal Finance Management Act, 2003 (Act No. 56 of 2003).

Chief Executive Officer /Accounting Officer
I(Full Name) CEO/Accounting Officer of (Organisation)
hereby declare that I have read, approved and authorized this information.
Signed on this (month) year
At (place):
Chief Executive Officer/Accounting Officer



employment & labour

Department: Employment and Labour REPUBLIC OF SOUTH AFRICA

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	WRITTEN UNDERTAKING	
PLEASE READ THIS FIRST	SECTION A: EMPLOYER DETAI	LS & INSTRUCTION
	Trade name	
PURPOSE OF THIS FORM	DTI registration name	
	DTI registration number	
To obtain a written undertaking from	PAYE/SARS number	
the designated employer in terms of	UIF reference number	
Section 36 to comply with the requirements of the Employment Equity	EE reference number	
	Seta classification	
Act, 55 of 1998, as amended.	Industry/Sector	
WHO COMPLETES THIS FORM?	Bargaining Council	
WHO COMPLETES THIS FORM?	Telephone number	
A designated employer, assisted by a	Postal address	
labour inspector.		
WHO RECEIVES THIS FORM?	Postal code	
WHO RECEIVES THIS FORM?	City/Town	
This form goes to the labour inspector.	Province	
PLEASE NOTE:	Physical address	
A labour inspector may request and	Postal code	
obtain a written undertaking from a	City/Town	
designated employer to comply with	Province	
the provisions of Section 36 (1) within a		
specified period. Failure to comply with this undertaking may result in the Director-General applying to the Labour Court, to make	Details of CEO/Accounting Officer	
	Name and surname	
	Telephone number	
this undertaking, or any part thereof, an	· · · · · · · · · · · · · · · · · · ·	
order of the Labour Court in terms of Section 36(2).	Email address	

Please tick (X) the applicable box below as an undertaking to comply with the following provisions of the Act and its regulations.

(i) Consult with employees (section 16 read with section 17)

Please specify:

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(ii) Conduct an analysis (section 19)

Please specify:

(iii) Preparation of an EE Plan (section 20)

Please specify:

(iv) Publish report (section 22)

(v) Assign responsibility to one or more senior managers (section 24)

(vi) Inform employees (section 25)

(vii) Keep records (section 26)

*	
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Department: Employment and Labour REPUBLIC OF SOUTH AFRICA

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	COMPLIANCE ORD	ER
PLEASE READ THIS FIRST	SECTION A: EMPLOYER	DETAILS & INSTRUCTION
PURPOSE OF THIS FORM	Trade name	
This form is used to serve a	DTI registration name	
compliance order on a designated employer in the prescribed	DTI registration number	
manner if that employer has failed to comply with sections 16,	PAYE/SARS number	
17, 19, 22, 24, 25 or 26 of the Employment Equity Act, 55 of	UIF reference number	
1998, as amended.	EE reference number	
Failure to comply with this compliance order may result in the Director-General applying to the Labour Court, to make this compliance order an order of the Labour Court. WHO COMPLETES THIS FORM?	Seta classification	
	Industry/Sector	
	Bargaining Council	
	Telephone number	
A labour inspector fills this form.	Postal address	
WHO RECEIVES THIS FORM?		
This form goes to the designated employer.	Postal code	
PLEASE NOTE:	City/Town	
A designated employer must display a copy of this order	Province	
prominently at a place accessible to the affected employees at each.	Physical address	
to the anected employees at each.	Postal code	
	City/Town	
	Province	
	Details of CEO/Accounting (Dfficer
	Name and surname	
	Telephone number	
	Email address	

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1. You are required to comply with the following provisions of the Act and its regulations. Failure to comply with this compliance order may result in the Director-General applying to the Labour Court in order to make this compliance order an order of the Labour Court. (The box(es) ticked (X) below apply)

(i)	Consult with employees (section 16 read with section 17)
(ii)	Conduct an analysis (section 19)
(iii)	Preparation of an EE Plan (section 20)
(iv)	Publish report (section 22)
(v)	Assign responsibility to one or more senior managers (section 24)
(vi)	Inform employees (section 25)
(vii)	Keen records (section 26)

 You are required to comply with this compliance order within days of receipt hereof. The employer must display a copy of this order prominently at a place accessible to the affected employees at each workplace named in it in terms of Section 25(2)(b).
SERVED ON DAY OF (MONTH) YEAR
AT (PLACE)
SIGNED: DESIGNATED EMPLOYER/ ON BEHALF OF DESIGNATED EMPLOYER
SIGNED: LABOUR INSPECTOR
CONTACT DETAILS OF THE LABOUR INSPECTOR:
PHYSICAL ADDRESS



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DIRECTOR-GENERAL REVIEW ASSESSMENT FORM

INSTRUCTIONS

The following are instructions for the completion of this Assessment Form:

In this Assessment Form the term "Company or Organisation" is used to refer to the Designated Employer who is being required to submit documentation in terms of Section 43 of the Employment Equity Act as amended.

- 1) The designated employer must complete all sections of the Assessment Form.
- 2) The designated employer must respond in the spaces provided in the Assessment Form, and where "YES" is indicated, provide supporting information and evidence as an annexure with the relevant heading(s).
- 3) The annexure(s) containing the supporting information and evidence must be numbered as per each section of the Assessment Form.
- 4) All information must be submitted in hard and/or electronic copies.
- 5) Should information requested not be completed and submitted in the required format, it may result in the Director-General applying to the Labour Court to use remedies available in terms of Section 45 of the Act.
- 6) The completed Assessment Form must be signed by the Chief Executive Officer/Accounting Officer.
- 7) Should the designated employer have an enquiry regarding the completion of the Assessment Form, please contact:

	THE DEPARTMENT OF EMPLOYMENT AND LABOUR
Contact Person:	
Address:	
Tel.:	
E-mail:	

NB: The Assessment Form must be delivered or e-mailed to the above address.

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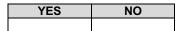
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DIRECTO	R-GENERAL REVIEW AS	SSESSMENT FORM
PLEASE READ THIS FIRST	SECTION A: EMPLOY	TER DETAILS & INSTRUCTIONS
	Trade name	
	DTI registration name	
PURPOSE OF THIS FORM	DTI registration number	
This form anables designated	PAYE/SARS number	
This form enables designated employers to comply with Section	UIF reference number	
43 of the Employment Equity Act 55	EE reference number	
of 1998 as amended.	Seta classification	
	Industry/Sector	
This form contains the format for	Bargaining Council	
the Director-General Review of	National or Provincial EAP	
designated employers. All designated employers are required	Telephone number	
to use this form.	Postal address	
	Postal code	
WHO COMPLETES THIS FORM?	City/Town	
	Province	
All designated employers who are subjected to the Director-General	Physical address	
Review and required to submit information in terms of section 43 of	Postal code	
the Employment Equity Act, 55 of	City/Town	
1998 as amended.	Province	
	Details of CEO/Accounting Officer	
	Name and surname	
	Telephone number	
	Email address	
	Details of Employment Equity Senio	r Manager
	Name and Surname	
	Telephone number	
	Email address	
	Business type (Please mark with an	X)
	Private Sector	State Owned Enterprise
	National Government	Provincial Government
	Local Government	Educational Institution
	Non-profit Organisation	
	Information about the organization	
	Number of employees in the organisation. (NB: Employers with 1	□ 1 to 49
	to 49 employees are designated if they	□ 50 to 149
	are an organ of state or if they are	
	appointed as a designated employer by collective agreement to comply with Chapter 3 of the EEA)	□ 150 or more
	Date on which this EEA7 form was	
	submitted to the Department.	

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2. SECTION B: ASSIGNED EE MANAGER

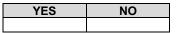
2.1 Did you assign one or more senior manager(s) in terms of section 24?



2.1.1 If yes, please provide proof detailing the assignment of responsibilities as outlined. (e.g., letter of assignment detailing responsibilities and mandate)

3. SECTION C: CONSULTATION

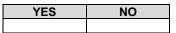
3.1 Does your organisation have a forum for consultation on employment equity in terms of section 16?



3.1.1 If yes, please provide proof of the composition of the forum; copies of the minutes covering the previous twelve months reporting period accompanied by agendas and signed attendance registers.

4. SECTION D: EMPLOYMENT EQUITY ANALYSIS

4.1. Did your company conduct an analysis of the **workforce**, **policies**, **procedures**, **practices** and the work environment in terms of section 19?



4.1.1 If yes, please provide documentary proof in the form of Report(s) detailing the outcome of your analysis in line with the EEA12 template. Please note that presentation slides or copies of employment policies will **NOT** be accepted.

5. SECTION E: EMPLOYMENT EQUITY PLAN

5.1. Does your organisation have an Employment Equity (EE) Plan in terms of section 20, which includes Affirmative Action measures as outlined in the EEA13 template?

YES	NO

5.1.1 If yes, please attach a copy of your EE Plan. In case of a consolidated plan, please include the individual plans of each operation included in the consolidated plan.

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6. SECTION F: SIGNATURE OF CHIEF EXECUTIVE OFFICER/ACCOUNTING OFFICER

The information contained in a report must be authorised and verified by the Chief Executive Officer; or the Accounting Officer in the case of an employer falling under the Public Finance Management Act, 1999(Act No.1 of 1999) or the Municipal Finance Management Act, 2003 (Act No. 56 of 2003).

Chief Executive Officer/Accounting Officer
(Full Name) CEO/Accounting Officer of
Organisation)
nereby declare that I have read, approved and authorized this information.
Signed on this (month) year
At (place):
Chief Executive Officer /Accounting Officer
•



employment & labour Department: Employment and Labour REPUBLIC OF SOUTH AFRICA

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DEMOGRAPHIC PROFILE OF THE NATIONAL AND/OR REGIONAL ECONOMICALLY ACTIVE POPULATION

Statistics South Africa provides demographic data using Quarterly Labour Force Surveys (QLFS) from time to time. The Quarterly Labour Force Surveys provide statistics on the national and provincial Economically Active Population (EAP) in terms of race and gender. Designated employers are required to use the Labour Force Survey of the third quarter for employment equity (EE) purposes when conducting an analysis (Section 19), preparing and implementing an EE plan (Section 20) and when reporting (Section 21) to the Department in terms of the EE Act, 1998 as amended.

Designated employers operating in more than one province must consider the nature and geographical area of their operations and adopt either the national or regional EAP for conducting an analysis, preparing an EE plan and reporting to the Department.

Designated employers who operate in more than one but whose operations are predominantly in one province may choose the EAP of the province where their operations are dominant.

Employers using the national EAP, or the EAP of a province in which the major part of its operations are, must nevertheless have regard to variations between the EAPs of different provinces when setting targets to achieve equitable representation of employees from designated groups in all occupational levels.

This information is reviewed annually, and also made available in the Commission for Employment Equity (CEE) Annual Reports, which may be accessed from the Department of Employment and Labour website: www.labour.gov.za

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OCCUPATIONAL LEVELS

WHAT IS THE PURPOSE OF THIS ANNEXURE?

Job evaluation or grading systems are used by many organisations to measure jobs according to their content and establish the comparative worth between jobs.

This annexure provides a table of equivalent occupational levels that may be used by employers when completing the EEA2 and EEA4 forms.

INSTRUCTIONS

The table below indicates the occupational levels within organisations as developed through the use of different job evaluation or grading systems. The table provides equivalent levels from each of these job evaluation systems.

Employers that do not have job evaluation and grading systems should use the table below for guidance to determine the occupational levels in their organisations.

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OCCUPATIONAL LEVELS	Paterson Classic (levels)	Paterson Modern (bands)	ReMeasure ©(points)	Hay Units ©(points)	Hay Decision Tree (© points)	Peromnes ©(points)	Task © (levels)	JEasy © (levels)	DESCRIPTION
	F+1 – F+5	G Band ¹	300-349	3581-7160		1++			Controls the functional integration of the business. Determines the overall strategy and objectives of the
Top Management/ Executives	F1 – F5	F Lower-F Upper	250-299	1801-3580	225-275	1 to 1+	23-26	6a-6e	business. Directs the company into the future. The nature of the work and focus is long-term. Sign-off on policy or strategy
Senior Management	E1-E5	E Lower-E Upper	200-249	735-1800	175-224	3-2	19-22	5a-5e	Knowledge of entire business area/BU/company or group. Provide inputs for/formulation of the overall Organisational strategy. Translates the overall strategy into business plans for BU/Functional Unit, thereby operationalising organisational strategy. Implements and manages business plan, goals and objectives and ensures the achievement of overall key Organisational/BU/Functional outputs. Manages the
Professionally Qualified & experienced specialists/mid- management	D1-D5	D Lower-D Upper	150-199	371-734	125-174	6-4	14-18	4a-4e	Professional knowledge of sub-discipline or discipline. Provide input in the formulation of Organisational/Functional Unit business plans. Formulate and implement departmental/feam plans that will support the BU business plans. Optimisation of resources (finances, people, material, information and technology) to achieve given objectives in most productive and cost-effective wav
Skilled Technical & Academically Qualified/ Junior Management/ Supervisors/ Foremen/ Superintendents	C1-C5	C Lower-C Upper	100-149	192-370	75-124	10-7	9-13	За-Зе	Applies broad knowledge of products, techniques and processes. Evaluates procedures and applies previous experience. A good solution can usually be found. Determines own priorities. What has to be done is stipulated; but may require initiative in terms of how it should be done
Semi-Skilled & discretionary decision- making	B1-B5	B Lower-B Upper	50-99	85-191	25-74	11-15	4-8	2a-2e	Accountable for direct product, process or service quality. Incremental improvement of existing processes and procedures according to clear guidelines. Choosing of correct action on the basis of set choosing procedures and past experience
Unskilled & defined decision-making	A1-A3	A	20-49	54-84	0-24	16-19	1-3	1a-1c	Steps to accomplish work or processes are clearly defined and understood. Tasks are sometimes repetitive and uncomplicated and the work cycle is short

¹ The F+1 – F+5 levels are commonly referred to as the G Band in industry and extend beyond the Paterson Classic F5 band.

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SUMMARY OF THE EMPLOYMENT EQUITY PROGRESS REPORT TO BE INCLUDED IN THE ANNUAL REPORT

Public companies that are designated employers must publish a summary of their EEA report in terms of section 21 of the Act in their annual financial report in terms of section 22 of the Act. Every employer who is required to comply with Section 22 must follow the format below.

Occupational levels

Please report the total number of **employees (including employees with disabilities)** in each of the following **occupational levels**. Note: A=Africans, C=Coloureds, I=Indians and W=Whites

			Ma	ale	1		Fen	nale	1	Foreign N	lationals	
Occupational Levels		A	с	I.	w	A	с	Т	w	Male	Female	Total
T	value											
Top management	%											
Que in a second second	value											
Senior management	%											
Professionally qualified and experienced	value											
specialists and mid- management	%											
Skilled technical and academically qualified	value											
workers, junior management, supervisors, foremen, and superintendents	%											
Semi-skilled and discretionary decision	value											
making	%											
Unskilled and defined	value											
decision making	%											
TOTAL PERMANENT	value											
TOTAL PERMANENT	%											
Temporary employees	value											
	%											
GRAND TOTAL	value											
	%											

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			Ма	ale	T		Fen	nale		Foreign N	Nationals	
Occupational Levels		A	С	I	w	Α	С	I	W	Male	Female	Total
Ten meneroment	value											
Top management	%											
Coniermenement	value											
Senior management	%											
Professionally qualified and experienced	value											
specialists and mid- management	%											
Skilled technical and academically qualified workers, junior	value											
management, supervisors, foremen, and superintendents	%											
Semi-skilled and discretionary decision	value											
making	%											
Unskilled and defined	value											
decision making	%											
TOTAL PERMANENT	value											
TOTAL PERMANENT	%											
Tomporent omployees	value											
Temporary employees	%											
GRAND TOTAL	value											
	%											

Please report the total number of **employees with disabilities ONLY** in each of the following **occupational levels**. Note: A=Africans, C=Coloureds, I=Indians and W=Whites



PAGE 1 OF 1 EEA11

REQUEST FOR EMPLOYMENT EQUITY REPORT (EEA2)

PLEASE READ THIS FIRST	Section A	A: Applicant details	
	Name and Surname:		
PURPOSE OF THIS FORM	ID / Passport No:		
	Organisation / Individual name		
This form is used to request the	Address:		
Employment Equity Report	City:		
(Form EEA2) of an employer	Telephone No.:		
from the Department of	E-mail Address:		
Employment and Labour. It is issued in terms of Section 21(5)	Section B: EEA2 R	eport requested and Reason	
of the Employment Equity Act,	EE Reference No:		
55 of 1998 as amended.	Trading name:		
	Reason: Please select one key re	eason only (X)	
INSTRUCTIONS	Benchmarking		
	Research		
Enter the following link:			
https://ee.labour.gov.za/DMISO/	Year for which the report is		
EEA11Logon.aspx to register	requested:		
your personal profile and create a password to log into the EEA2 application and request the EEA2 Report.	NB: Please consult the EE Public website to obtain the EE Referen	: Register available on the Departme ce number.	ent's
Visit <u>www.labour.gov.za</u>			



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EEA12

	EE ANALSIS (SECTION	l 19)
PLEASE READ THIS FIRST	SECTION A: EMPLOY	ER DETAILS & INSTRUCTIONS
	Trade name	
PURPOSE OF THIS FORM	DTI registration name	
This form (EEA12) is used to	DTI registration number	
conduct the Analysis.	PAYE/SARS number	
	UIF reference number	
Designated employers are	EE reference number	
expected to complete this template in order to comply with Section 19.	National or Provincial EAP	
in order to comply with occubin 13.	Industry/Sector	
Section 19(1) of the EEA requires a	Seta classification	
designated employer to conduct an	Bargaining Council	
analysis as prescribed, of its employment policies, practices,	Telephone number	
procedures and the working environment in order to identify	Postal address	
employment barriers which	Postal code	
adversely affect people from	City/Town	
designated groups.	Province	
Section 19(2) indicates that the analysis must include a profile to	Physical address	
determine the under-representation	Postal code	
of people from the designated	City/Town	
groups in the various occupational levels in the workforce.	Province	
	Details of CEO/Accounting Office	er
	Name and surname	
	Telephone number	
	Email address	
	Details of Employment Equity Se	enior Manager
	Name and Surname	
	Telephone number	
	Email address	
	Business type (Please mark with a	n X)
	Private Sector	State Owned Enterprise
	National Government	Provincial Government
	Local Government New gradity Opportunities	Educational Institution
	Non-profit Organisation	
	Information about the organization	on (Please mark with an X)
	Is your organisation an organ of State or designated in terms of a collective agreement?	YES NO
	Number of employees in your organisation. (NB: Employers with 1 to 49 employees are designated if they are an organ of state or if they are appointed as a designated employer by collective agreement to comply with Chapter 3 of the EEA)	EMPLOYEES x 1 to 49
	Is your organisation part of a group / holding company?	YES NO
	If yes, please provide the name.	
	Date on which this EE Analysis was finalised.	

EE ANALSIS - PAGE 2 OF 11 EEA12

IMPORTANT INFORMATION

- a. A designated employer must comply to Sections 16 and 17 of the Employment Equity Act, as amended, by consulting with employees when conducting an Analysis, preparing an EE Plan and reporting annually to the Department of Employment and Labour.
- b. The purpose of the analysis is to determine the extent of under-representation of employees, i.e. both permanent and temporary employees, from the designated groups in the different occupational levels of the employer's workforce in terms of race, gender and disability; to assess all employment policies, procedures and practices, and the working environment in order to
 - Identify any barriers that may contribute to the under-representation of employees from the designated groups;
 - (ii) Identify any barriers or factors that may contribute to the lack of Affirmation of diversity in the workplace;
 - (iii) Identify other employment conditions that may adversely affect designated groups; and
 - (iv) Identify practices or factors that positively promote employment equity and diversity in the workplace, including reasonable accommodation.
- c. Section 19(1) of the Employment Equity Act requires a designated employer to conduct an analysis of its employment policies, practices, procedures and the working environment in order to identify employment barriers, which adversely affect people from the designated groups. The review should include a critical examination of all established policies, practices, procedures and the working environment to identify barriers that directly or indirectly impede one or more of the designated groups' equitable representation in the workplace, including those relating to -
 - (i) Recruitment, selection, pre-employment testing and induction, promotion, development and retention that could be biased, inappropriate or un-affirming.
 - (ii) Succession and experience planning, promotions and transfers to establish whether designated groups are excluded or adversely affected.
 - (iii) Job assignments and training opportunities to establish if designated groups are enabled to participate and contribute meaningfully.
 - (iv) Performance and remuneration, including equal pay for work of equal value.
 - (v) Discipline and dispute resolution policies and practices that may not be justified and have a disproportionate adverse effect on the designated groups.
 - (vi) Working conditions that may not cater for cultural, religious and other diversity differences.
 - (vii) Working conditions that may not reasonably accommodate all designated employees, including for employees with disabilities.
 - (viii) Corporate culture.
 - (ix) Any other policy, procedure or practice that may arise from the consultation process.

EE ANALSIS - PAGE 3 OF 11 EEA12

IMPORTANT INFORMATION

- d. Section 19(2) of the EEA requires a designated employer to conduct a workforce profile analysis to determine the degree of under-representation of the various population groups in the different occupational levels, particularly the designated groups (Blacks, women and employees with disabilities). The first step in conducting an analysis of the workforce profile is to differentiate between employees of the various groups, both in terms of the designated (i.e., Blacks, women and employees with disabilities) and non-designated groups by using the EEA1 form, contained in the regulations, for employees to declare their status.
 - (i) Where there is doubt in the self-identification process of an employee, existing and/or historical information may be used to assist to verify an employee's status.
 - (ii) An analysis of the workforce profile should provide a comparison of designated groups using upto-date demographic data in terms of their Economically Active Population (EAP) and their representation at the various occupational levels. The EAP is contained in the latest published Commission for Employment Equity (CEE) Annual Report and the description of the various occupational levels is contained in the EEA9 form of the regulations.
 - (iii) Designated employers operating in more than one province must consider the nature and geographical area of their operations and elect to adopt either-
 - (a) the national EAP;
 - (b) the provincial EAP for each of the provinces in which they operate;
 - (c) the provincial EAP of the province where the largest part of their operations is conducted.
 - (iv) Designated employers using the national EAP, or the EAP of a province in which the major part of its operations are, must nevertheless have regard to variations between the EAPs of different provinces when setting targets to achieve equitable representation of employees from designated groups in all occupational levels.
 - (v) Designated employer must use the EAP that they have chosen for conducting an analysis, preparing an EE plan and reporting to the Department and must utilise it for the entire duration of the EE Plan in line with the relevant 5-year sector targets.
 - (vi) The analysis of the workforce profile must be based on a snapshot of the employee distribution in the various occupational levels on a particular date in terms of race, gender and disability, and per occupational level on that date.
 - (vii) The analysis must capture the under-representation or over-representation of a particular group, whether designated or non-designated, and be used to identify and prioritize strategies in the EE plan, in order to address such under-representation.
 - (viii) A designated employer must conduct an Analysis for the purpose of addressing the 5-year sector specific targets set in terms of Section 15A of the Employment Equity Act as amended.
- e. The alphabets "A", "C", "I", W", "M" and "F" used in the tables have the following corresponding meanings and must be interpreted as "Africans", "Coloureds", "Indians", "Whites", "Males" and "Females" respectively.
- f. "Temporary employees" are those employees employed for less than three months.

In order to conduct an analysis of policies, procedures barriers. Please note that the information below serve: Equity Plan (EE Plan).	an analysis of e that the info ∩).	policies, procedu ormation below sei	res and/or prac rves as a baseli	tice, barriers are identified and proposed affirmation in the 'Barriers and Affirmative Action	In order to conduct an analysis of policies, procedures and/or practice, barriers are identified and proposed affirmative action measurers established to respond to such barriers. Please note that the information below serves as a baseline to inform the 'Barriers and Affirmative Action measures (non-numerical goals) in the Employment Equity Plan (EE Plan).
			BA	BARRIERS AND AFFIRMATIVE ACTION MEASURES	RES
CATEGORIES	Tick (√) one category be barriers exi procedures	Tick (√) one or more cells for each category below to indicate where barriers exist in terms of policies, procedures and/or practice	or each where dicies,	BARRIERS (PLEASE PROVIDE NARRATION)	PROPOSED AFFIRMATIVE ACTION MEASURES (PLEASE PROVIDE NARRATION)
	POLICY	PROCEDURE	PRACTICE	identified in terms of policies, procedures and/or practice for each category)	(Briefly describe the affirmative action measures to be implemented in response to barriers identified for each category)
Recruitment					
Advertising positions					
Selection criteria					
Appointments					
Job classification and grading					

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ANALYSIS OF THE EMPLOYMENT POLICIES, PRACTICES, PROCEDURES AND THE WORKING ENVIRONMENT ÷.

BARRIERS AND AFFIRMATIVE ACTION MEASURES (policies, procedures and/or practice)

1:1

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			EE ANA	EE ANALSIS - PAGE 5 OF 11 EEA12	
			Ű	BARRIERS AND AFFIRMATIVE ACTION MEASURES	SURES
CATEGORIES	Tick (√) one category be barriers exi procedures	Tick ($$) one or more cells for each category below to indicate where barriers exist in terms of policies, procedures and/or practice	or each where blicies,	BARRIERS (PLEASE PROVIDE NARRATION)	PROPOSED AFFIRMATIVE ACTION MEASURES (PLEASE PROVIDE NARRATION)
	РОLICY	PROCEDURE	PRACTICE	 Intenty describe each or the partiers identified in terms of policies, procedures and/or practice for each category) 	 (Briefly describe the affirmative action measures to be implemented in response to barriers identified for each category)
Remuneration and benefits					
Terms & conditions of employment					
Work environment and facilities					
Training and development					
Performance and evaluation					
Succession & experience planning					
Disciplinary measures					
Retention of designated groups					
Corporate culture					
Reasonable accommodation					

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EE ANALSIS - PAGE 6 OF 11	EEA12	
	EE ANALSIS - PAGE 6 OF 11	

				BARRIERS AND AFFIRMATIVE ACTION MEASURES	URES
CATEGORIES	Tick (√) one category be barriers exi procedures	Tick (\checkmark) one or more cells for each category below to indicate where barriers exist in terms of policies, procedures and/or practice	or each where dicies,	BARRIERS (PLEASE PROVIDE NARRATION)	PROPOSED AFFIRMATIVE ACTION MEASURES (PLEASE PROVIDE NARRATION)
	РОLICY	PROCEDURE	PRACTICE	identified in terms of policies, procedures and/or practice for each category)	(Briefly describe the affirmative action measures to be implemented in response to barriers identified for each category)
Harassment					
HIV&AIDS prevention and wellness programmes					
Assigned senior manager(s) to manage EE implementation					
Budget allocation in support of employment equity goals					
Time off for employment equity consultative committee to meet					

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2. WORKFORCE PROFILE ANALYSIS

Section 19(2) of the EEA requires designated employers to conduct a workforce profile analysis of each occupational level in order to determine the degree of under-representation of the various population groups in the different occupational levels.

Designated employers must use the relevant Economically Active Population (EAP) and the 5-year sector targets that have been set in terms of Section 15A of the Employment Equity Act as amended and its regulations in terms of population group, gender and for employees with disabilities when conducting a workforce profile analysis to determine the under-representation.

2.1 5-YEAR SECTOR NUMERICAL TARGETS AND NUMERICAL GOALS

Employers must set their own targets for the two bottom occupational levels (i.e. semi-skilled and unskilled). Employers will have to make a full analysis to set targets for these two levels before populating the table below.

5-YEAR SECTOR TARGETS AND NUMERICAL GOALS FOR SEMI-SKILLED	AND UNSKILLED	LEVEL (2025-2030)
OCCUPATIONAL LEVELS AND DISABILITY	GENDER	DESIGNATED GROUPS SECTOR TARGET %
	Male	
TOP MANAGEMENT	Female	
	TOTAL	
	Male	
SENIOR MANAGEMENT	Female	
	TOTAL	
	Male	
PROFESSIONALLY QUALIFIED	Female	
	TOTAL	
	Male	
SKILLED TECHNICAL	Female	
	TOTAL	
		EMPLOYER'S NUMERICAL GOAL
	Male	
SEMI-SKILLED	Female	
	TOTAL	
	Male	
UNSKILLED	Female	
	TOTAL	
5-YEAR NUMERICAL TARGET FOR EMPLOYEES WITH	DISABILITIES	
5-Year Sector Target for Employees with disabilities (%)		

2.2 SNAPSHOT OF WORKFORCE PROFILE

Workforce profile Information contained in the two tables below in terms of population group, gender and disability as of the last day of the month ______ (dd/ mm/ yyyy). **Table 1A** contains information on all employees, including employees with disabilities, and **Table 1B** only contains information on employees with disabilities.

			Ma					nale		Foreign N	lationals	Total
Occupational Lev	els	Α	С	I	w	A	С	I	w	Male	Female	
T	value											
Top management	%											
Conier menorement	value											
Senior management	%											
Professionally qualified and experienced	value											
specialists and mid- management	%											
Skilled technical and academically qualified workers, junior	value											
management, supervisors, foremen, and superintendents	%											
Semi-skilled and discretionary decision	value											
making	%											
Unskilled and defined	value											
decision making	%											
TOTAL PERMANENT	value											
TOTAL PERMANENT	%											
Temporary employees	value											
	%											
GRAND TOTAL	value											
	%											

Table 1A: Snapshot of all employees, including employees with disabilities

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			Ma	le			Fen	nale		Foreign N	lationals	Total
Occupational Lev	els	Α	С	I	w	Α	С	I	w	Male	Female	
Top management	value											
rop management	%											
Senior management	value											
Senior management	%											
Professionally qualified and experienced	value											
specialists and mid- management	%											
Skilled technical and academically qualified workers, junior	value											
management, supervisors, foremen, and superintendents	%											
Semi-skilled and discretionary decision	value											
making	%											
Unskilled and defined	value											
decision making	%											
TOTAL PERMANENT	value											
TOTAL PERMANENT	%											
Temporary employees	value											
remporary employees	%											
GRAND TOTAL	value											
GRAND IVIAL	%											

Table 1B: Snapshot of employees with disabilities Only

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2.3 ANALYSIS OF WORKFORCE PROFILE BY OCCUPATIONAL LEVEL

The analysis must be done separately for the various population groups and gender (including the population group and gender intersections) within each of the occupational levels.

Where the representation of employees with disabilities is below 3%, designated employers are expected to indicate the strategies to address the under-representation.

2.2.1 TOP MANAGEMENT (Analysis)

Top Management	Male				Femal	e			Foreign	National	Total
iop management	A	С	I	w	Α	С	I	w	Male	Female	
EAP%											
5-Year Sector Target (%)											
(Designated groups)											
Workforce Profile(value)											
Workforce Profile (%)											
COMMENTS: Please pro- group in order to achiev					d strate	egies to	addres	s the und	er-repres	entation o	of any

2.2.2 SENIOR MANAGEMENT (Analysis)

Senior Management	Male				Femal	e			Foreign	National	Total
	Α	С	I	w	Α	С	I	w	Male	Female	
EAP%											
5-Year Sector Target (%) (Designated groups)											
Workforce Profile(value)											
Workforce Profile (%)											
COMMENTS: Please progroup in order to achiev					ed strate	egies to	addres	s the und	er-repre	sentation o	f any

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2.2.3 PROFESSIONALLY QUALIFIED (Analysis)

Professionally Qualified	Male				Femal	е			Foreign	National	Total
, ~~~~	A	С	I	w	A	С	I	W	Male	Female	
EAP%											
5-Year Sector Target (%)								I			
(Designated groups)											
Workforce Profile(value)											
Workforce Profile (%)											
COMMENTS: Please prog group in order to achiev					d strate	gies to	address	s the unde	er-repres	entation o	of any

2.2.4 SKILLED (Analysis)

Skilled Technical	Male				Female	9			Foreign	National	Total
	A	С	I	w	A	с	I	w	Male	Female	
EAP%											
5-Year Sector Target (%)							1	1			
(Designated groups)											
Workforce Profile(value)											
Workforce Profile (%)											
COMMENTS: Please pro- group in order to achiev					d strate	gies to	address	the unde	er-represe	entation o	of any

2.2.5 SEMI-SKILLED (Analysis)

Comi Ckillod		Ма	ale			Fe	male		Foreign	National	Total
Semi-Skilled	Α	С		W	Α	С	-	W	Male	Female	Total
EAP											
Workforce Profile (value)											
Workforce Profile (%)											

COMMENTS: Please provide observations and proposed strategies to address the under-representation of any group in order to achieve the numerical goals.

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2.2.6 UNSKILLED (Analysis)

Unakillad		Ма	ale			Fe	male		Foreign	National	Tatal
Unskilled	Α	С		W	Α	С	I	W	Male	Female	Total
EAP											
Workforce Profile (value)											
Workforce Profile (%)											
(%) COMMENTS: Please any group in order to					sed str	ategies	to add	ress the	under-re	oresentati	on of

2.2.7 EMPLOYEES WITH DISABILITIES (Analysis)

Employees with Disabilities (% of Total Wo	rkforce)
A. 5-Year Sector Target (%)	3%
B. Total Workforce Profile of employees with Disabilities (value)	
C. Total workforce of all the employees (Value)	
D. Total Workforce Profile of employees with Disabilities (%)	B / C x 100 = D (%)

COMMENTS: Please provide observations and proposed strategies to address the under-representation of employees with disabilities in order to achieve the 5-year sector target.



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EE PLAN (SECTION 20) PAGE 1 OF 20

EEA13

EE PLAN (SECTION 20)

PLEASE READ THIS FIRST	SECTION A: EMPLOY	ER DETAILS & INSTRUCTIONS
	Trade name	
PURPOSE OF THIS FORM	DTI registration name	
Section 20 requires designated	DTI registration number	
employers to prepare and implement an	PAYE/SARS number	
Employment Equity Plan which will achieve reasonable progress towards	UIF reference number	
employment equity in the employer's	EE reference number	
workforce. An Employment Equity Plan	National or Provincial EAP	
must state-	Industry/Sector	
(a) The objectives to be achieved	Seta classification	
for each year of the plan	Bargaining Council	
(b) The affirmative action measures	Telephone number	
to be implemented as required by section 15(2);	Postal address	
(c) Where under representation of	Postal code	
people from designated groups has been identified by the	City/Town	
analysis, the numerical goals to	Province	
achieve the equitable representation of suitably		
qualified people from designated groups within each	Physical address	
occupational level in the	Postal code	
workforce, the timetable within which this is to be achieved,	City/Town	
and the strategies intended to	Province	
achieve those goals;	Details of CEO/Accounting Office	er
(d) The timetable for each year of	Name and surname	
the plan for the achievement of	Telephone number	
goals and objectives other than numerical goals;	Email address	
(e) The duration of the plan, this	Details of Employment Equity Se	enior Manager
may not be shorter than one	Name and Surname	
year or longer than five years;	Telephone number	
(f) The procedures that will be used	Email address	
to monitor and evaluate the implementation of the plan and	Business type (Please mark with	
whether reasonable progress is	Private Sector National Occurrent	State Owned Enterprise
being made towards	 National Government Local Government 	Provincial Government Educational Institution
implementing employment equity;	□ Non-profit Organisation	
(g) The internal procedures to	Information about the organization	on (Please mark with an X)
resolve any dispute about the	Is your organisation an organ of	
interpretation or implementation of the plan;	State or designated in terms of a	YES NO
	collective agreement?	
 (h) The persons in the workforce, including senior managers, 	Number of employees in your	
responsible for monitoring and	organisation. (NB: Employers with 1	EMPLOYEES x
implementing the plan; and (i) Any other prescribed matter	to 49 employees are designated if they	1 to 49
(i) Any other prescribed matter	are an organ of state or if they are	50 to 149
	appointed as a designated employer by collective agreement to comply with	150 or more
	Chapter 3 of the EEA)	
	Is your organisation part of a	YES NO
	group / holding company?	
	If yes, please provide the name.	
	Date on which this EE Plan was finalised and approved.	

EE PLAN - PAGE 2 OF 20 EEA13

IMPORTANT INFORMATION

- a) A designated employer must comply to Sections 16 and 17 of the Employment Equity Act, as amended, by consulting with employees when conducting an EE Analysis, preparing an EE Plan and reporting annually to the Department of Employment and Labour.
- b) Section 20 requires that a designated employer prepares and implements an Employment Equity Plan.
- c) The employer must consult and attempt to reach consensus on the development of the EE Plan (EEA13) by taking the following into account-
- (i) Analysis report (EEA12).
- (ii) National or Provincial Economically Active Population (EAP)
- (iii) Determining the duration of the EE Plan.
- (iv) Determining the annual objectives of the EE Plan.
- (v) Corrective measures/ Affirmative Action measures formulated, including goals and targets.
- (vi) Time frames established.
- (vii) Determine the monitoring procedures of the implementation of the EE Plan.
- (viii) Determine the internal procedures to resolve any dispute about the implementation of the EE Plan.
- (ix) Resources identified and allocated for the implementation of the EE Plan, including senior managers responsible for monitoring the implementation of the EE Plan.
- (x) The EE Plan must be communicated to all employees.
- d) Barriers and Affirmative Action Measures must be aligned with those indicated in the audit analysis (EEA12) and meet the following requirements:
- Include time-frames in order to track progress in the implementation of these AA Measures;
- These time-frames should be within the duration of the EE Plan in terms of day, month and year (dd/mm/yyyy); and
- Include the designations of responsible persons in the workforce to monitor the implementation of these AA Measures.
- e) Designated employers must prepare and implement an EE Plan (EEA13) that outlines annual targets, which are in line with relevant 5-year sector targets regulated in terms of Section 15A of the Employment Equity Act as amended for the four-upper occupational levels (i.e. Top Management, Senior Management, Professionally Qualified and Skilled Technical).
- f) Employers who become designated during the 5-year sector target period regulated in terms of Section 15A of the Employment Equity Act as amended must prepare an EE Plan with annual targets for the remainder of the period.
- g) Numerical goals and targets in the EE plan must include the entire workforce profile for that occupational level in terms of population group and gender, and NOT the difference between the current workforce profile and the projected workforce profile the employer seeks to achieve.
- h) The objectives to be achieved for each year of the plan should meet the SMART principle as follows: Specific; measurable; attainable; relevant and time bound.
- i) "Temporary employees" are those employees employed for less than three months.
- j) Guidelines on occupational levels are provided in the EEA9 form of these regulations.

N.B It is advisable that at least 6 months before the expiry of the EE Plan a designated employer should prepare a subsequent EE Plan (Successive EE Plan as required by Section 23).

EE PLAN - PAGE 3 OF 20 EEA13

1. DURATION OF THE PLAN

The affirmative action measures, numerical goals and the annual targets in this EE Plan must be aligned to the sector targets (i.e. the 5-year sector target) set in terms of Section 15A of the Employment Equity Act, as amended. The specific start and end dates for the duration of this Employment Equity Plan (EE Plan) is contained below.

Start date: (dd / mm / yyyy) to End

End date: (dd / mm / yyyy)

2. OBJECTIVES FOR EACH YEAR OF THE PLAN

The relevant Economically Active Population (EAP) and the 5-year sector targets set in terms of Section 15A of the Employment Equity Act, as amended, have been used to address the under-representation of the suitably qualified individuals from the designated groups in this EE Plan.

The objectives for each year of the plan outlined below are specific, measurable, attainable, relevant and time bound.

T	IMEFRAMES	OBJECTIVES
YEAR 1	From DD/MM/YYYY to DD/MM/YYYY	
YEAR 2	From DD/MM/YYYY to DD/MM/YYYY	
YEAR 3	From DD/MM/YYYY to DD/MM/YYYY	
YEAR 4	From DD/MM/YYYY to DD/MM/YYYY	
YEAR 5	From DD/MM/YYYY to DD/MM/YYYY	

The barriers and Affirmative Action Measures ider time- frames to track progress in the implementatic Plan (no "ongoing" permitted). The designations of	tive Action I gress in the tted). The d	Measures identif implementation esignations of re	fied in the EE of the AA Mes sponsible per	analysis conducted must be include asures. The time-frames must have s sons to monitor the implementation o	The barriers and Affirmative Action Measures identified in the EE analysis conducted must be included in the EE Plan. These measures must include time-frames to track progress in the implementation of the AA Measures. The time-frames must have specific dates and be within the duration of the EE Plan (no "ongoing" permitted). The designations of responsible persons to monitor the implementation of these AA Measures.
			BAR	BARRIERS AND AFFIRMATIVE ACTION MEASURES	EASURES
CATEGORIES	Tick (√) one category be barriers exi procedures	Tick (√) one or more cells for each category below to indicate where barriers exist in terms of policies, procedures and/or practice	: for each e where policies, ce	BARRIERS (PLEASE PROVIDE NARRATION) (Briefly describe each of the	PROPOSED AFFIRMATIVE ACTION MEASURES (PLEASE PROVIDE NARRATION)
	POLICY	PROCEDURE	PRACTICE	barriers identified in terms of policies, procedures and/or practice for each category)	(Briefly describe the affirmative action measures to be implemented in response to barriers identified for each category)
Recruitment					
Advertising positions					
Selection criteria					
Appointments					
Job classification and grading					
Remuneration and benefits					
Terms & conditions of employment					
Work environment and facilities					

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3. BARRIERS AND AFFIRMATIVE ACTION MEASURES

			EE PLAN - PAGE 5 OF 20	3E 5 OF 20 EEA13	
			BARF	BARRIERS AND AFFIRMATIVE ACTION MEASURES	EASURES
CATEGORIES	Tick (√) one or more c category below to ind barriers exist in terms	Tick ($$) one or more cells for each category below to indicate where barriers exist in terms of policies,	r each vhere licies,	BARRIERS (PLEASE PROVIDE NARRATION)	PROPOSED AFFIRMATIVE ACTION MEASURES (PLEASE PROVIDE NARRATION)
	POLICY	POLICY PROCEDURE	PRACTICE	(Briefly describe each of the barriers identified in terms of policies, procedures and/or	(Briefly describe the affirmative action measures to be implemented in response to
Performance and evaluation				practice for each category)	barriers identified for each category)
Succession & experience planning					
Disciplinary measures					
Retention of designated groups					
Corporate culture					
Reasonable accommodation					
Harassment					
HIV&AIDS prevention and wellness programmes					
Assigned senior manager(s) to manage EE implementation					
Budget allocation in support of employment equity goals					
Time off for employment equity consultative committee to meet					

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4. 5-YEAR SECTOR NUMERICAL TARGETS AND NUMERICAL GOALS

Employers must populate the table below using the regulated 5-year sector targets including the numerical goals for the semi-skilled and unskilled level.

5-YEAR SECTOR TARGETS AND NUMERICAL GOALS FOR SEMI-S	KILLED AND UNSKILLED	· · · ·
OCCUPATIONAL LEVELS AND DISABILITY	GENDER	DESIGNATED GROUPS SECTOR TARGET %
	Male	
TOP MANAGEMENT	Female	
	TOTAL	
	Male	
SENIOR MANAGEMENT	Female	
	TOTAL	
	Male	
PROFESSIONALLY QUALIFIED	Female	
	TOTAL	
	Male	
SKILLED TECHNICAL	Female	
	TOTAL	
		EMPLOYER'S NUMERICAL GOAL
	Male	
SEMI-SKILLED	Female	
	TOTAL	
UNSKILLED	Male	
	Female	
	TOTAL	
5-YEAR NUMERICAL TARGET FOR EMPLOYEES WITH DISABILITIES		
5-Year Sector Target for Employees with disabilities (%)		

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5. WORKFORCE PROFILE, NUMERICAL GOALS AND TARGETS

5.1 SNAPSHOT OF THE CURRENT WORKFORCE PROFILE

The workforce profile snapshot tables used for the conducting of the analysis to inform this plan are used below as a baseline for the setting of numerical goals and targets for each year of the plan.

.

Workforce profile snapshot date

DD / MM /YYYY

Table 1: Snapshot of workforce profile for all employees, including employees with disabilities

			Ma	le			Fen	nale		Foreign N	lationals	Total
Occupational Levels		Α	С	I	w	Α	С	I	W	Male	Female	
Top management	value											
Top management	%											
Senior management	value											
Senior management	%											
Professionally qualified and experienced	value											
specialists and mid- management	%											
Skilled technical and academically qualified workers, junior	value											
management, supervisors, foremen, and superintendents	%											
Semi-skilled and discretionary decision	value											
making	%											
Unskilled and defined	value											
decision making	%											
TOTAL PERMANENT	value											
TOTAL PERMANENT	%											
Temporary employees	value											
remporary employees	%											
GRAND TOTAL	value											
GRAND IVIAL	%											

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Male Female Foreign Nationals Total **Occupational Levels** Α С L W Α С L W Male Female value Top management % value Senior management % Professionally qualified value and experienced specialists and mid-% management Skilled technical and academically qualified value workers, junior management, supervisors, % foremen, and superintendents Semi-skilled and value discretionary decision % making value Unskilled and defined decision making % value TOTAL PERMANENT % value Temporary employees % value GRAND TOTAL %

Table 2: Snapshot for workforce profile for employees with disabilities ONLY

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5.2 5-YEAR SECTOR NUMERICAL TARGETS, NUMERICAL GOALS AND ANNUAL TARGETS

5-year Sector Numerical targets and Numerical goals must include the entire workforce profile, and **NOT** the difference that is projected to be achieved by the end of this EE Plan. Below are two tables on numerical goals, one covering all employees, including employees with disabilities, and the other covering employees with disabilities **ONLY**.

 Start date:
 End date:

 DD / MM / YYYY
 DD / MM / YYYY

Table 3: Numerical goals and 5-year Sector Targets for all employees, including employees with disabilities

			Ma	le			Fen	nale		Foreign N	lationals	Total
Occupational Levels		Α	с	I	w	Α	С	I	w	Male	Female	
Ten menegement	value											
Top management	%											
Conier monogoment	value											
Senior management	%											
Professionally qualified and experienced	value											
specialists and mid- management	%											
Skilled technical and academically qualified workers, junior	value											
management, supervisors, foremen, and superintendents	%											
Semi-skilled and discretionary decision	value											
making	%											
Unskilled and defined	value											
decision making	%											
TOTAL PERMANENT	value											
TOTAL PERMANENT	%											
	value											
Temporary employees	%											
GRAND TOTAL	value											
GRAND TOTAL	%											

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Table 4: Numerical goals and targets for employees with disabilities ONLY

			Ma	e			Fen	nale		Foreign N	lationals	Total
Occupational Lev	els	Α	С	Т	w	Α	С	I	w	Male	Female	
Ten menegement	value											
Top management	%											
Senior management	value											
Senior management	%											
Professionally qualified and experienced	value											
specialists and mid- management	%											
Skilled technical and academically qualified workers, junior	value											
management, supervisors, foremen, and superintendents	%											
Semi-skilled and discretionary decision	value											
making	%											
Unskilled and defined	value											
decision making	%											
TOTAL PERMANENT	value											
TOTAL PERMANENT	%											
Temporary employees	value											
remporary employees	%											
GRAND TOTAL	value											
	%											

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5.3 NUMERICAL TARGETS

Numerical targets must include the entire workforce profile, and **NOT** the difference that is projected to be achieved by the next reporting period. Below are two tables on numerical targets, one covering all employees, including employees with disabilities, and the other only covers employees with disabilities **ONLY**.

Numerical ta	irgets: Year 1		
Start date:	DD / MM / YYYY	End date: DD / MM / YYYY	

Table 5: Numerical targets for all employees, including employees with disabilities

			Ma	le			Fen	nale		Foreign N	lationals	Total
Occupational Levels		Α	с	I	w	Α	с	I	w	Male	Female	
Top management	value											
rop management	%											
Sonier menagement	value											
Senior management	%											
Professionally qualified and experienced	value											
specialists and mid- management	%											
Skilled technical and academically qualified workers, junior	value											
management, supervisors, foremen, and superintendents	%											
Semi-skilled and discretionary decision	value											
making	%											
Unskilled and defined	value											
decision making	%											
TOTAL PERMANENT	value											
TOTAL PERMANENT	%											
Temporary employees	value											
	%											
GRAND TOTAL	value											
	%											

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Table 6: Numerical targets for employees with disabilities ONLY

			Ma	le			Fen	nale		Foreign N	lationals	Total
Occupational Lev	els	A	С	-	w	A	С	Ι	¥	Male	Female	
Ten menegement	value											
Top management	%											
Senior management	value											
Senior management	%											
Professionally qualified and experienced	value											
specialists and mid- management	%											
Skilled technical and academically qualified workers, junior	value											
management, supervisors, foremen, and superintendents	%											
Semi-skilled and discretionary decision	value											
making	%											
Unskilled and defined	value											
decision making	%											
TOTAL PERMANENT	value											
TOTAL PERMANENT	%											
Temporary employees	value											
	%											
GRAND TOTAL	value											
	%											

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Numerical ta	Numerical targets: Year 2											
Start date:	DD / MM / YYYY	End date: DD / MM / YYYY										

Table 7: Numerical targets, including employees with disabilities

			Ma	le			Fen	nale		Foreign N	lationals	Total
Occupational Lev	els	Α	С	I	w	Α	С	I	W	Male	Female	
Top management	value											
Top management	%											
Soniar management	value											
Senior management	%											
Professionally qualified and experienced	value											
specialists and mid- management	%											
Skilled technical and academically qualified workers, junior	value											
management, supervisors, foremen, and superintendents	%											
Semi-skilled and discretionary decision	value											
making	%											
Unskilled and defined	value											
decision making	%											
TOTAL PERMANENT	value											
TOTAL PERMANENT	%											
	value											
Temporary employees	%											
GRAND TOTAL	value											
GRAND TOTAL	%											

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Table 8: Numerical targets for employees with disabilities ONLY

			Ма	le			Fen	nale		Foreign N	lationals	Total
Occupational Lev	els	Α	С	Т	w	Α	С	I	w	Male	Female	
Top management	value											
rop management	%											
Senior management	value											
Senior management	%											
Professionally qualified and experienced	value											
specialists and mid- management	%											
Skilled technical and academically qualified workers, junior	value											
management, supervisors, foremen, and superintendents	%											
Semi-skilled and discretionary decision	value											
making	%											
Unskilled and defined	value											
decision making	%											
TOTAL PERMANENT	value											
TOTAL PERMANENT	%											
Temporary employees	value											
	%											
GRAND TOTAL	value											
	%											

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Numerical ta	argets: Year 3		
Start date:		End date:	
	DD / MM / YYYY	DD / MM / YYYY	

Table 9: Numerical targets, including employees with disabilities

			Ма	le			Fen	nale		Foreign N	lationals	Total
Occupational Lev	els	Α	С	I	w	Α	С	I	W	Male	Female	
Top management	value											
Top management	%											
Senior management	value											
Senior management	%											
Professionally qualified and experienced	value											
specialists and mid- management	%											
Skilled technical and academically qualified workers, junior	value											
management, supervisors, foremen, and superintendents	%											
Semi-skilled and discretionary decision	value											
making	%											
Unskilled and defined	value											
decision making	%											
TOTAL PERMANENT	value											
	%											
Temporary employees	value											
remporary employees	%											
GRAND TOTAL	value											
	%											

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			Ма	le			Fen	nale		Foreign I	Nationals	Total
Occupational Lev	els	Α	С	I	w	Α	С	I	w	Male	Female	
T	value											
Top management	%											
Senior management	value											
Senior management	%											
Professionally qualified and experienced	value											
specialists and mid- management	%											
Skilled technical and academically qualified workers, junior	value											
management, supervisors, foremen, and superintendents	%											
Semi-skilled and discretionary decision	value											
making	%											
Unskilled and defined	value											
decision making	%											
TOTAL PERMANENT	value											
TOTAL PERMANENT	%											
Temporary employees	value											
remporary employees	%											
GRAND TOTAL	value											
GRAND IVIAL	%											

Table 10: Numerical targets for employees with disabilities ONLY

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Numerical targets: Year 4				
Start date:	DD / MM / YYYY	End date: DD / MM / YYYY		

Table 11: Numerical targets, including employees with disabilities

Occupational Levels		Male		Female			Foreign Nationals		Total			
		Α	С	Т	w	Α	С	I	w	Male	Female	
Top management	value											
Top management	%											
Conier monogoment	value											
Senior management	%											
Professionally qualified and experienced	value											
specialists and mid- management	%											
Skilled technical and academically qualified workers, junior	value											
management, supervisors, foremen, and superintendents	%											
Semi-skilled and discretionary decision	value											
making	%											
Unskilled and defined	value											
decision making	%											
TOTAL PERMANENT	value											
	%											
Tomporany omployees	value											
Temporary employees	%											
GRAND TOTAL	value											
GRAND IVIAL	%											

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Male Female Foreign Nationals Total **Occupational Levels** С Α W Α С L W Male Female L value Top management % value Senior management % Professionally qualified value and experienced specialists and mid-% management Skilled technical and academically qualified value workers, junior management, supervisors, foremen, and % superintendents Semi-skilled and value discretionary decision % making value Unskilled and defined decision making % value TOTAL PERMANENT % value Temporary employees % value GRAND TOTAL %

Table 12: Numerical targets for employees with disabilities ONLY

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6. PROCEDURES TO MONITOR AND EVALUATE THE IMPLEMENTATION OF THE PLAN

All the structures for monitoring and evaluating the progress of the plan should be specified with clear roles and responsibilities for the stakeholders involved including time frames when the monitoring takes place.

STAKEHOLDER	ROLE/RESPONSIBILITY	FREQUENCY

7. DISPUTE RESOLUTION MECHANISMS

A clear process to be followed to resolve disputes arising from the interpretation and implementation of the EE Plan, including the responsible persons and time-frames for each step to resolve the dispute.

8. SENIOR MANAGERS ASSIGNED TO MONITOR AND IMPLEMENT THE PLAN

9. ANY OTHER PRESCRIBED MATTER CAN BE INCLUDED.

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EEA13

SIGNATURE OF THE CHIEF EXECUTIVE OFFICER/ACCOUNTING OFFICER

The information contained in the EEA13 template must be authorised and verified by the Chief Executive Officer; or the Accounting Officer in the case of an employer falling under the Public Finance Management Act, 1999(Act No.1 of 1999) or the Municipal Finance Management Act, 2003 (Act No. 56 of 2003).

Chief Executive Officer/Accounting Officer
I (full Name) CEO/Accounting Officer of (Organisation)
hereby declare that I have read, approved and authorized this EE Plan.
Signed on thisyearday of
At place:
Chief Executive Officer /Accounting Officer



employment & labour

Employment and Labour REPUBLIC OF SOUTH AFRICA

PAGE 1 OF 2 EEA14

DIRECTOR-GENERAL NOTIFICATION FORM

PLEASE READ THIS FIRST	SECTION A: EMPLOY	ER DETAILS & INSTRUCTIONS
	Trade name	
PURPOSE OF THIS FORM	DTI registration name	
This form is issued in terms of	DTI registration number	
Section 21(4A) of the Employment	PAYE/SARS number	
Equity Amendment Act, 2013 (Act	UIF reference number	
No. 47 of 2013) for designated	EE reference number	
employers to notify the Director- General if they are unable to submit	Industry/Sector	
EE Report(s).	Seta classification	
	Bargaining Council	
WHO COMPLETES THIS FORM?	Telephone number	
	· · · · ·	
Designated employers who are unable to submit their EE Report.	Postal address	
	Postal code	
The reason should be applicable to one or more of the reasons	City/Town	
specified for in this form.	Province	
This form must be signed by the:	Physical address	
This form must be signed by the,	Postal code	
CEO (Private Sector)	City/Town	
Accounting Officer	Province	
(Organ of State)	Details of CEO/Accounting Office	er
SEND TO:	Name and surname	
	Telephone number	
The Director-General C/O	Email address	
Employment Equity Registry Laboria House 215 Francis Baard		nier Meneger
Street	Details of Employment Equity Se Name and Surname	enior manager
Pretoria		
	Telephone number	
or	Email address	
Please visit the website for further	Business type (Please mark with	an X)
guidance to submit the EEA14 form	Private Sector	State Owned Enterprise
by using the Employment Equity	National Government	Provincial Government Educational Institution
online reporting system:	Local Government Non profit Organization	
www.labour.gov.za	Non-profit Organisation	en (Diesee merk with en V)
	Information about the organization	on (Please mark with an X)
	Number of employees in your	EMPLOYEES x
	organisation. (NB: Employers with 1 to 49 employees are designated if they	1 to 49
	are an organ of state or if they are	50 to 149
	appointed as a designated employer	
	by collective agreement to comply with Chapter 3 of the EEA)	150 or more
	Is your organisation part of a	YES NO
	group / holding company?	
	If yes, please provide the name.	
	Describeration	
	Reporting year	

DG NOTIFICATION – PAGE 2 OF 2 EEA14

Reason	Supporting documentation
Section 189-LRA	Section 189 Resolution/Agreement
Section 197 LRA/Transfer of Business	Transfer Agreement/Resolution
Mergers/Acquisitions	Merger/Acquisition Agreement/Proclamation Gazette
Liquidation/Judicial Winding	Liquidation Order/Certificate
Insolvency	Insolvency Order/Certificate
Business sold/closed down	Sale Agreement or any relevant
Business solu/closed down	documentation
	Business Rescue Practitioner's
Undergoing Business Rescue	Appointment Letter or any relevant
	documentation
Non-designated employer	CEO Declaration
Other:	
Specify	Provide relevant documentation

Please provide a brief motivation based on the reason selected above:

Chief Executive	Officer/Accounting	Officer

Chief Executive Officer/Accounting Officer
The information contained in the EEA14 form must be authorised and verified by the Chief Executive Officer; or the Accounting Officer in the case of an employer falling under the Public Finance Management Act, 1999(Act No.1 of 1999) or the Municipal Finance Management Act, 2003 (Act No. 56 of 2003).
I(Full Name) CEO/Accounting Officer of
(Organisation)
Signed on thisday ofday of
Signed on thisday ofday or
At place:
Chief Executive Officer /Accounting Officer

Г

employment & labour Department: Employment and Labour REPUBLIC OF SOUTH AFRICA

PAGE 1 OF 3 EEA15

REQUEST FOR EE COMPLIANCE CERTIFICATE

PLEASE READ THIS FIRST	SECTION A: EMPLOY	ER DETAILS & INSTRUCTIONS
	Trade name	
	DTI registration name	
PURPOSE OF THIS FORM	DTI registration number	
This form must be completed by	PAYE/SARS number	
both designated and non-	UIF reference number	
designated employers when	EE reference number	
requesting a certificate of compliance from the Department of	National or Provincial EAP	
Employment and Labour in terms of	Industry/Sector	
Section 53(2) of the Employment	Seta classification	
Equity Act of 1998, as amended.	Bargaining Council	
INSTRUCTIONS	Telephone number	
Designated employers and non-	Postal address	
designated employers must only	Postal code	
complete areas of the form that	City/Town	
apply to them.	Province	
Designated employers must complete sections A, B, C & D.	Physical address	
	Postal code	
Non-designated employers must	City/Town	
complete sections A, B, & D.	Province	
	Details of CEO/Accounting Office	er
HOW TO REQUEST A	Name and surname	
COMPLIANCE CERTIFICATE?	Telephone number	
	Email address	
The request must be made online	Details of Employment Equity Se	anior Manager
by means of the department website, <u>www.labour.gov.za</u>	Name and Surname	
website, www.iubour.gov.zu	Telephone number	
	Email address	
	Business type (Please mark with	an X)
	□Private Sector	State Owned Enterprise
	□National Government	Provincial Government
	Local Government	□ Educational Institution
	□Non-profit Organisation	
	Information about the organization	on (Mark with X)
	Is your organisation an organ of	
	State or designated in terms of a	YES NO
	collective agreement?	
	Number of employees in your	
	organisation. (NB: Employers with 1 to 49 employees are designated if they	1 to 49
	are an organ of state or if they are	50 to 149
	appointed as a designated employer by collective agreement to comply with	150 or more
	Chapter 3 of the EEA)	
	Is your organisation part of a	
	group / holding company?	YES NO
	If yes, please provide the name.	
	in yes, please provide the halfie.	

REQUEST FOR AN EE COMPLIANCE CERTIFICATE – PAGE 2 OF 3 EEA15

SECTION B: TO BE COMPLETED BY BOTH DESIGNATED AND NON-DESIGNATED EMPLOYERS

1. Complied with the requirements of the National Minimum Wage Act, 2018 or any exemption granted in terms of the Act, and there has been no award by the CCMA for failing to pay the national minimum wage in the previous 12 months.

YES	
NO	

2. Complied with Chapter II of the EE Act and there have been no adverse findings against the employer in the previous 12 months on unfair discrimination in the workplace by the CCMA and/or Labour Court.

YES	
NO	

3. In the case of an award made by the CCMA contemplated in question 1 or 2 or any court order in terms of Chapter II of the EE Act, is the matter currently the subject of an Appeal or Review.

YES	
NO	

REQUEST FOR AN EE COMPLIANCE CERTIFICATE – PAGE 3 OF 3 EEA15

SECTION C: TO BE COMPLETED BY DESIGNATED EMPLOYERS ONLY

4. Have you complied with the applicable sectoral targets as specified in terms of section 15A of the Act in your EE Plan for this reporting period?

YES	
NO	

5. Did not meet the targets stipulated in the regulations in terms of Section 15A of the Act due to the following reason(s):

PLEASE MARK WITH AN X KEY JUSTIFIABLE REASONABLE FOR NOT COMPLYING WITH THE EE SECTOR TARGETS		
a.	Insufficient recruitment opportunities	
b.	Insufficient promotion opportunities	
C.	Insufficient target individuals from the designated groups with relevant formal qualifications, prior learning, relevant experience or capacity to acquire, within a reasonable time, the ability to do the job	
d.	Impact of a CCMA award or Court Order	
e.	Impact of a transfer of business	
f.	Impact of Mergers/ Acquisitions	
g.	Impact of economic conditions on the business	

SECTION D: SIGNATURE: CHIEF EXECUTIVE OFFICER / ACCOUNTING OFFICER The information contained in the EEA15 form must be authorised and verified by the Chief Executive Officer; or the Accounting Officer in the case of an employer falling under the Public Finance Management Act, 1999(Act No.1 of 1999) or the Municipal Finance Management Act, 2003 (Act No. 56 of 2003).
I (Full name) CEO/Accounting Officer hereby declare that the above information is true and correct.
Signed on this(day) of(month) (year)
At place:
SIGNATURE OF THE CHIEF EXCECUTIVE OFFICER / ACCOUNTING OFFICER



EEA16A

Ref No:000000Website:www.labour.gov.zaIssue Date:00000000

EE Compliance Certificate

Issued in terms of Section 53(2) is valid for 12 months from the date of issue in terms of section 53(3) Employment Equity Act 55 of 1998 as amended

to

NAME OF THE EMPLOYER

being a

DESIGNATED EMPLOYER

and

is hereby certified to have complied with the requirements specified in section 53(6) of the Employment Equity Act, 1998 as amended

Providing false information to obtain a certificate of compliance or altering a certificate is a criminal offence which will render a person liable for prosecution at the instance of the Department of Employment and Labour.

SIGNATURE :

MINISTER OF EMPLOYMENT AND LABOUR



employment & labour Department: Employment and Labour REPUBLIC OF SOUTH AFRICA

EEA16B

Ref No Website Issue Date :

:

:

000000 www.labour.gov.za 0000000

Certificate of Compliance

Issued in terms of Section 53(2) is valid for 12 months from the date of issue in terms of section 53(3) Employment Equity Act 55 of 1998 as amended

to

NAME OF THE EMPLOYER

being a

NON-DESIGNATED EMPLOYER

is hereby certified to have complied with the requirements specified in section 53(6) of the Employment Equity Act, 1998 as amended.

NOTE: Providing false information to obtain a certificate of compliance or altering a certificate is a criminal offence which will render a person liable for prosecution at the instance of the Department of Employment and Labour.

SIGNATURE: __

MINISTER OF EMPLOYMENT AND LABOUR

employment & labour Department: Employment and Labour REPUBLIC OF SOUTH AFRICA	EEA16C
	Ref No : 000000 Website : www.labour.gov.za Issue Date : 0000000

То	

NOTICE OF INTENTION TO WITHDRAW CERTIFICATE ISSUED IN TERMS OF SECTION 53(2) OF THE EMPLOYMENT EQUITY ACT, 1998

It has come to the attention of the Department of Employment and Labour that the certificate issued to your business on should be withdrawn because –

(a)	You provided incorrect information when applying for the certificate in that -
(b)	the conditions to receive the certificate are no longer satisfied in that -

You are hereby notified that you have a period of 14 days from the date of this notice to provide written representations as to why the certificate should not be withdrawn. Any representations you make must be served.....

MINISTER OF EMPLOYMENT AND LABOUR/

LABOUR INSPECTOR

OFFICIAL WITH DELEGATED AUTHORITY



EEA16D

Ref No:000000Website:www.labour.gov.zaIssue Date:00000000

То

.....

NOTICE OF WITHDRAWAL OF CERTIFICATE ISSUED IN TERMS OF SECTION 53(2) OF THE EMPLOYMENT EQUITY ACT, 1998

On the Minister of Employment and Labour issued your business with certificate issued in terms of section 53(2) of the Employment Equity Act, 1998.

...... you were issued with a notice of intention to withdraw that certificate and provided with 14 days to make representations why this should not be done.

You did/ did not (delete where inapplicable) file representations.

Have considered the available evidence, including any representations filed, you are advised that the certificate has been withdrawn because –

- (a) the certificate was issued as a result of misrepresentation or the provision of fraudulent or inaccurate information;

MINISTER OF EMPLOYMENT AND LABOUR

LABOUR INSPECTOR

OFFICIAL WITH DELEGATED POWERS



employment & labour Department: Employment and Labour REPUBLIC OF SOUTH AFRICA

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EEA17

ECONOMIC SECTORS AND SUB-SECTORS IN LINE WITH THE STANDARD INDUSTRIAL CLASSIFICATION (SIC) CODES

NO.	SECTORS	SUB-SECTORS (DIVISIONS)
1.	ACCOMMODATION AND FOOD SERVICE ACTIVITIES	 Accommodation, Short term accommodation activities Camping grounds, recreational vehicle parks and trailer parks Food and beverage service activities; Restaurants and mobile food service; Event catering another food service activities
2.	ADMINISTRATIVE AND SUPPORT ACTIVIES	 Renting and leasing of motor vehicles (with or without driver) Renting and leasing of personal and household goods Renting and leasing of other machinery, equipment and tangible goods Activities of employment placement agencies Temporary employment agency activities; and other human resources provision Travel agency, tour operator, reservation service and related activities Security and investigation related to private security activities; security systems service activities Services to buildings such as cleaning, landscape care and maintenance service activities Office administrative, office support and other business support activities such as photocopying, document preparation Activities of call centres
3.	AGRICULTURE, FORESTRY & FISHING	 Crop and animal production, hunting and related services activities. Forestry and logging Fishing and aquaculture
4.	ARTS, ENTERTAINMENT AND RECREATION	 Creative, arts and entertainment activities Libraries, archives, museums and other cultural activities Gambling and betting activities Sports activities and amusement and recreation activities Other amusement and recreation activities

	ECONOMIC SECTORS AND SUB-SECTORS – PAGE 2 OF 4 EEA17		
NO.	SECTORS	SUB-SECTORS (DIVISIONS)	
5.	CONSTRUCTION	1. Construction of buildings	
5.	CONSTRUCTION	2. Civil Engineering	
		3. Specialised construction activities	
6.	EDUCATION	1 Dro primary and primary advantian and activitian of after	
0.	EDUCATION	 Pre – primary and primary education and activities of after- school centres; Primary education 	
		2. Secondary; Technical and vocational education	
		3. Higher education	
		4. Other education	
		5. Educational support activities	
7.	ELECTRICITY, GAS, STEAM AND AIR CONDITION SUPPLY	1. Electricity, gas, steam and air conditioning supply	
8.	FINANCIAL AND INSURANCE	1. Financial service activities, except insurance and pension	
	ACTIVITIES	funding.	
		2. Insurance, reinsurance and pension funding, except	
		compulsory social security	
		3. Activities auxiliary to financial service and insurance	
		activities	
9.	HUMAN HEALTH AND SOCIAL	1. Human health activities	
	WORK ACTIVITIES	2. Residential care activities	
		3. Social work activities without accommodation	
10.	INFORMATION AND	1. Publishing activities.	
	COMMUNICATION	2. Motion picture, video and television programme production,	
		sound recording and music publishing activities.	
		3. Programme and broadcasting services	
		4. Telecommunications	
		5. Computer programming, consultancy and related activities	
		6. Information service activities	
	MANUEAOTUDINO		
11.	MANUFACTURING	1. Manufacturing of food products; beverages and tobacco	
		products 2 Manufacturing of taxtile: wearing apparel: leather and	
		 Manufacturing of textile; wearing apparel; leather and related products 	
		 Manufacturing of wood and product of wood; furniture; cork; 	
		articles of straw; plaiting materials; paper and paper	
		products	
		4. Manufacturing of printing; reproduction of recorded media;	
		computer; electronic and optical products	
		5. Manufacturing of coke; refined petroleum products;	
		chemical products; pharmaceuticals; medicinal chemical;	
		botanical products; rubber; tyres and tubes; plastic products	
		and non-metallic mineral products	
		6. Manufacturing of basic metals; fabricated metal products;	
		except machinery and equipment	
		7. Manufacturing of electrical equipment; machinery;	
		equipment; motor vehicles; trailers; semi-trailers; transport	
	1	equipment; installation of machinery and equipment.	

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NO.	SECTORS	SUB-SECTORS (DIVISIONS)
12.	MINING AND QUARRYING	 Mining of coal and lignite Extraction of crude petroleum and natural gas Mining of metal ores Other mining and quarrying
		5. Mining support service activities
13.	PROFESSIONAL, SCIENTIFIC AND TECHNICAL ACTIVITIES	 Legal and accounting, bookkeeping and auditing activities, tax consultancy Activities of head office; management consultancy activities Architectural and engineering activities; technical testing and analysis Scientific Research and experimental development on natural science and engineering; social sciences and humanities Advertising and market research and public opinion Specialised design and photographic activities Veterinary activities.
14.	PUBLIC ADMINISTRATION AND DEFENCE; COMPULSORY SOCIAL SECURITY	 Administration of the state and the economic and social policy of the community and provision of services to the community as a whole at National; Provincial and Local government levels. Compulsory social security activities.

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ECONOMIC SECTORS AND SUB-SECTORS – PAGE 4 OF 4 EEA17

NO.	SECTORS	SUB-SECTORS (DIVISIONS)
15.	REAL ESTATE ACTIVITIES	1. Real estate activities with own or leased property
		2. Real estate activities on a fee or Contract basis
16.	TRANSPORTATION AND	1. Land transport and transport via pipeline
10.	STORAGE	2. Water transport
		3. Air transport
		4. Warehousing and support activities for transportation
		5. Postal and courier activities
17.	WATER SUPPLY, SEWERAGE,	1. Water collection, treatment and supply
	WASTE MANAGEMENT AND REMEDIATION ACTIVITIES	2. Sewerage
	REMEDIATION ACTIVITIES	 Waste collection, treatment and disposal activities; materials recovery
		4. Remediation activities and other waste management
		services
18.	WHOLESALE AND RETAIL	1. Wholesale and retail trade and; repair of motor vehicles
	TRADE; REPAIR OF MOTOR	and motorcycles, including sales of motor vehicles;
	VEHICLES AND MOTORCYCLE	wholesale of motor vehicles; retail of new and used motor
		vehicles; sale and maintenance of repair of motor vehicles and motorcycles and related parts and accessories; retail
		of automotive fuel in specialised stores
		2. Wholesale trade of motor vehicles and motorcycles,
		including wholesale of agricultural raw materials and live
		animals, food, beverages, tobacco, household goods,
		machinery, equipment and supplies and other specialised
		wholesale such as slid, liquid and gaseous fuels, metals
		and metal ore, construction materials, hardware, plumbing
		and heating equipment and supplies, waste and scrap, trade in diamonds, pearls and other precious and semi-
		precious stones
		3. Retail trade of motor vehicle and motorcycles, including
		retail sale in non-specialised stores with food, beverages,
		retail sale of food, beverages, tobacco information and
		communications equipment, cultural and recreation goods,
		and other goods such as clothing, footwear and leather,
		pharmaceutical and medical goods, cosmetics and toilet articles and jewellery in specialised stores.
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